Consolidated Financial Result of 1H, FY2026

August 2026

SIIX Corporation

Tokyo Stock Exchange Prime Market (Securities Code: 7613)

INDEX

Strategy Concept

Establishing a high-value-added, high-profitability structure capable of long-term stable growth, transforming and diversifying the business portfolio

Grow Core Business Core Business Model Expansion	• Diversify Customer Portfolio • Strengthen EMS Competitiveness • Leverage Partnerships
Enhance Business Value Advanced EMS Evolution	• Plan New Business • Strengthen JDM and DFM capabilities • Leverage Partnerships
Optimize Supply Chain Costing and Procurement Improvement	• Integrated Supply Chain Management • Leverage Partnerships
Diversify Business New Market Development New Business Portfolio Building	• Develop New Business Models, Markets and Areas • Leverage Partnerships
BPR Strategy Design and implement business processes aimed at overall optimization	• Utilize tools (RPA, AI, BI, etc.) and optimize roles and responsibilities

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Key Highlights for 1H, FY2026

(JPY in billions, %)

Sales	Operating Income		Profit attributable to owners of parent	
150.7	5.6	3.7%	4.6	3.0%
YoY +5.5%	YoY +16.8%	+0.4 pts	YoY +45.6%	+0.8 pts

Key Messages

- Maximizing earnings power to enhance corporate value
- Building a robust financial foundation for growth
- Diversification of Business and Customer Base for Sustainable Growth

Key Highlights for 1H, FY2026

Key Achievements in 1H FY2026

Maximizing earnings power to enhance corporate value

- Completion of the Hungary factory closure process and improved profitability in the Europe segment
- Progress in rationalization and operational efficiency, driving a shift toward a profit-oriented business structure
- **ROE expected to reach 8%**, within the target range for FY2026

Building a robust financial foundation for growth

- Steady inventory reduction
- Reduction of interest-bearing debt
- Continued generation of free cash flow

Diversification of Business and Customer Base for Sustainable Growth

- Pipeline Expansion and Diversification
- Industrial equipment growth, **expansion beyond automotive**, and increased business with non-Japanese customers
- EMS diversification through battery business expansion and the launch of mass production for large-scale projects

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Pipeline Expansion

Strong pipeline growth and diversification of business opportunities

Diversification of Customers and Business Areas

- Expansion of business with Chinese customers both in and outside China
  - 26 of approximately 35 contracted customers in China are Chinese companies
  - Capturing opportunities driven by the global expansion strategies of Chinese companies
- Growing demand for battery-related applications
- Growth in data center-related demand
- Increasing inquiries for non-automotive and non-Japanese customers

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Diversification of Solutions

- Expansion of component kitting business in addition to EMS
- Growth in box-build services
- Growth in JDM business
  - Battery
  - Robotics
  - Security Solutions
  - Edge AI Solutions

+

Improvement in business conversion rate with existing customers

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Diversification of Customers and Business Areas

Expansion of global business with one of Europe's largest industrial manufacturers

- **Selected as a preferred EMS partner by one of Europe's largest industrial manufacturers**
- Supporting growing demand for charging infrastructure for public transportation, in addition to low-voltage and high-current circuit breakers for critical infrastructure
- Focus on **high-value-added applications**
- Further growth expected in Americas and China, in addition to Europe
- Further expansion of product applications expected

EMS
PCB Assembly for Circuit Breakers and Charging Equipment

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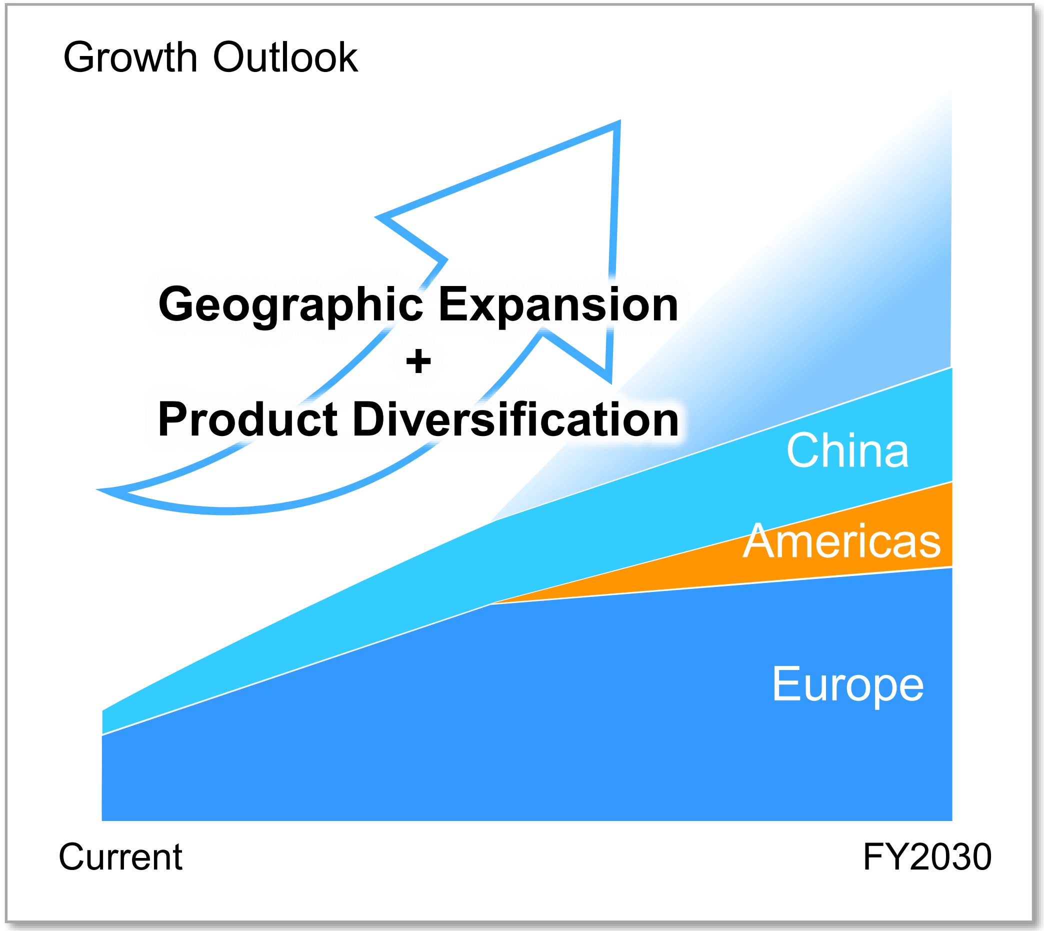
Box Build
Finished Product Assembly



Diversification of Solutions

Expansion of battery business, driven by favorable market trends and tailored service offerings

Market Environment

- Growing demand for lithium-ion batteries, particularly for industrial equipment (Forecast CAGR: 10%-12%)*
- Wide range of battery applications
- Increasing Horizontal Specialization

- **Stringent quality requirements**
- **Capacity constraints and BCP requirements**

SIIX Group

End-to-End Solutions Tailored to Customer Needs

EMS
PCB Assembly for BMS and Related Components

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Box Build
Battery Pack

Leveraging extensive experience and in-house expertise, we provide end-to-end solutions from PCB assembly to battery packing (battery module assembly).

* Source: Industrial Battery Market Report 2026 (The Business Research Company)

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ROE Improvement

ROE = Net Profit Margin ↑ (Net Profit / Sales) × Total Asset Turnover ↑ (Sales / Total Assets) × Financial Leverage → (Total Assets / Equity)

Improve Profit Margins

- **Cost Reduction**
  Higher operating profit margins through cost reduction etc.
  Lower interest expenses through reduced borrowings
- **Business Transformation (BPR)**
  Utilization of tools (RPA, AI, BI, etc.) and optimization of roles and responsibilities
- **Supply Chain Centralization**
  Review and centralization of global procurement costs
  Cost reduction through supply chain optimization
- **Factory Utilization Rate Improvement**
  Optimization of equipment allocation and improvement of operational efficiency
- **Business Diversification**
  Creation of new business models and added value
- **Collaboration with JDM/DFM partners**
  Collaboration with Innominds, AGT, ORIENT, iWOW

Grow Sales

- **Key Account Management**
  Marketing initiatives led by the Sales & Marketing Planning Office
  Development of regional and global strategies
- **Pipeline Management**
- **Customer Portfolio Diversification**
  Marketing, market and customer analysis, and competitive analysis

Optimize Total Assets

- **Reduction idle and Low-utilization assets**
  Inventory days 69 days (as of June 30, 2026)
  ➡ Target: approx. 65 days
  Reduction of interest-bearing debt
- **Enhancement of shareholder returns**
  Stable shareholder returns while balancing with growth investments

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Consolidated Financial Forecast of FY2026

- Upward Revision of FY2026 Full-Year Forecast
  (Announced on August 3, 2026)

Tariff and geopolitical risks remain under control, with no material impact on business performance.

(JPY in millions)	FY2024 Actual	%	FY2025 Actual	%	**FY2026 Forecast**	**%**	FY2025 vs. FY2026 diff.	%
Sales	302,314		289,491		**310,000**		20,508	7.1
Operating income	8,559	2.8	8,853	3.1	**10,500**	**3.4**	1,646	18.6
Ordinary income	8,288	2.7	9,232	3.2	**11,500**	**3.7**	2,268	24.6
Profit attributable to owners of parent	3,754	1.2	2,488	0.9	**8,200**	**2.6**	5,711	229.5
Net income per share (JPY)	79.75		52.82		**173.96**		121.14	229.3
Assumption rate(USD)	**¥151.48**		**¥149.71**		**¥150.00**			

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Profit and Loss

- Achieved profit growth at each profit level, even excluding the positive impact of yen depreciation.
- The deconsolidation of the Hungary plant from the 2nd quarter contributed to improved profitability in Europe.

(JPY in millions)	1H, FY2025		**1H, FY2026**		1H, FY2025 vs. 1H, FY2026		Impact of change in FX	1H, FY2025 vs. 1H, FY2026, net	
	amount	%	**amount**	**%**	diff.	%		diff.(net)	%
Sales	142,914	100.0	**150,733**	**100.0**	7,819	5.5	10,153	-2,334	-1.6
Gross Profit	14,343	10.0	**15,673**	**10.4**	1,330	9.3	847	483	3.4
Operating Income	4,776	3.3	**5,576**	**3.7**	800	16.8	224	576	12.1
Ordinary Income	4,766	3.3	**6,413**	**4.3**	1,647	34.6			
Extraordinary Income & Loss	-	-	**-**	**-**	-	-			
Profit attributable to owners of parent	3,135	2.2	**4,565**	**3.0**	1,429	45.6			

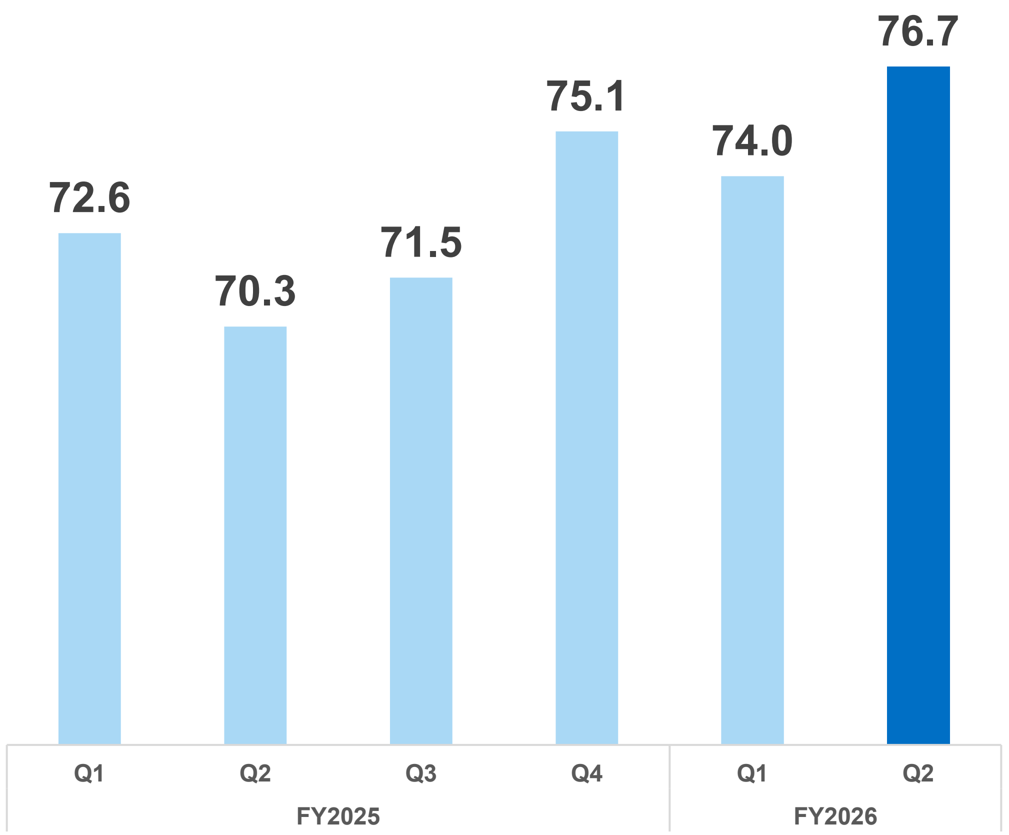
Exchange rate

	1H, FY2025	1H, FY2026
USD	148.34	**158.46**
EUR	162.49	**184.45**
RMB	20.44	**23.07**

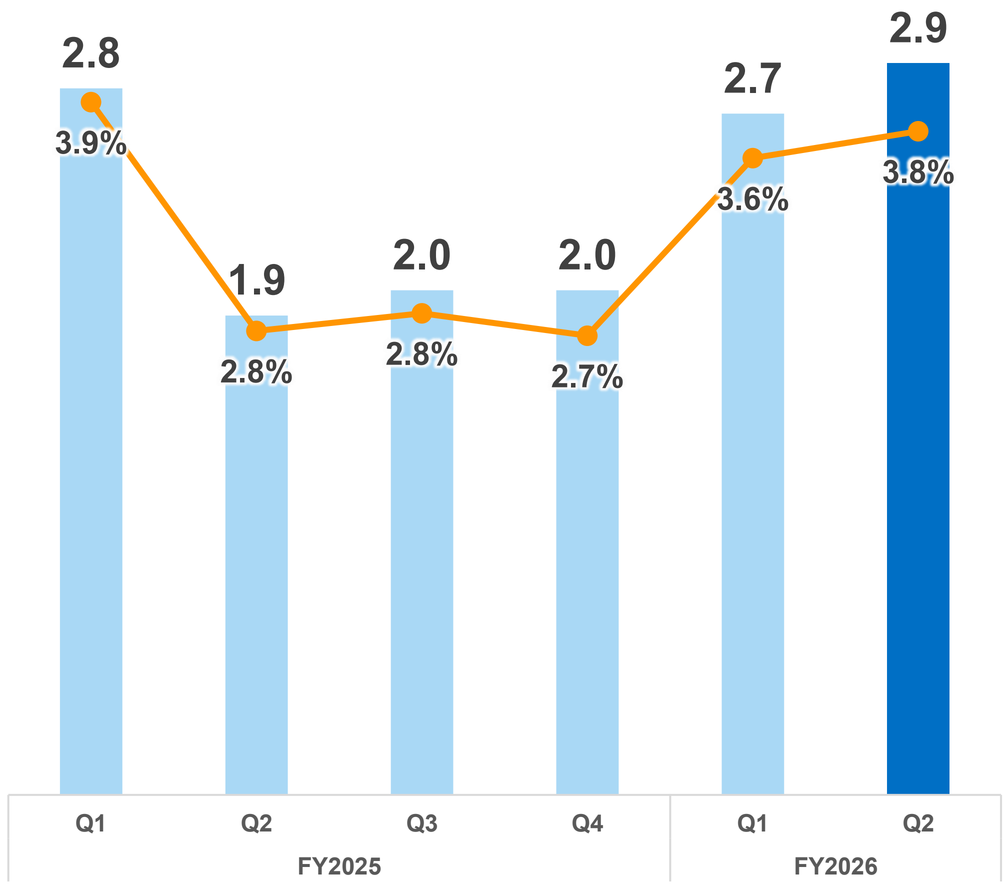
Quarterly Sales and Operating Income Trends

（JPY in billions）

- Sales



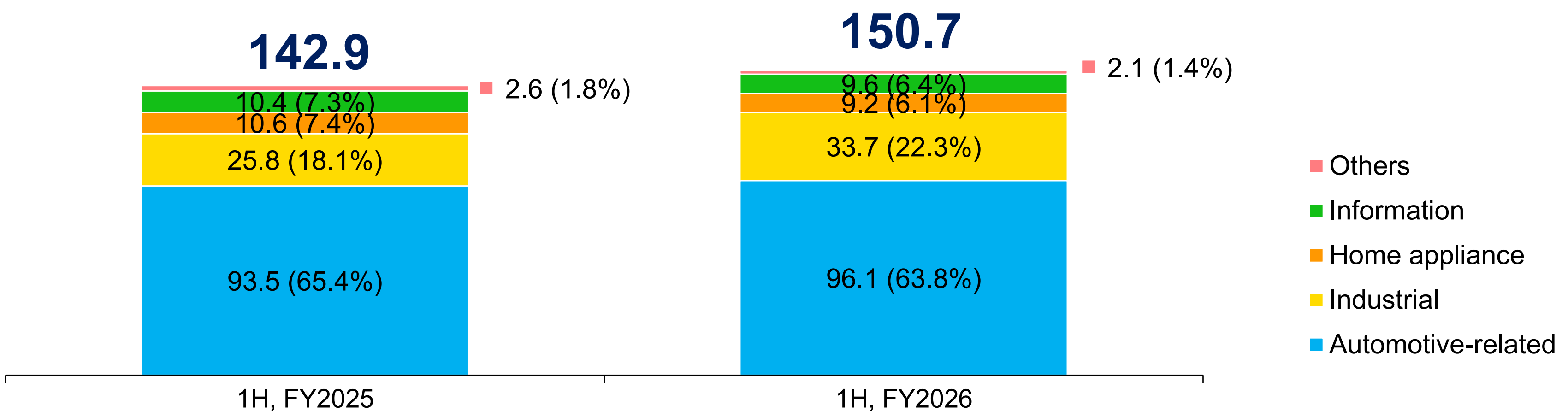
- Operating Income and Operating Margin

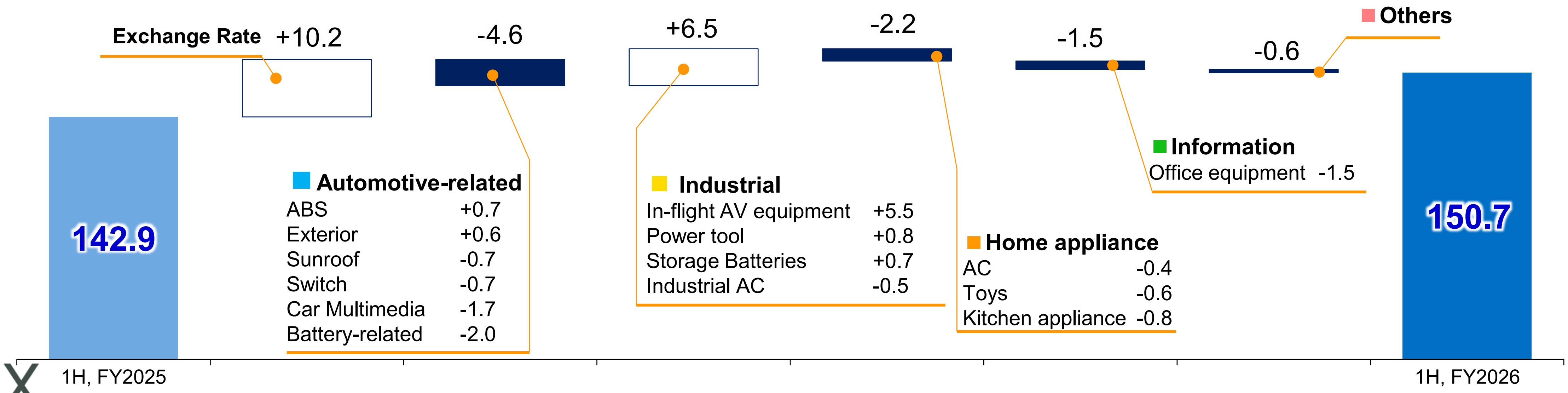


Sales by Market Sector

- A higher sales mix of industrial equipment and strong shipments of in-flight AV equipment.

(JPY in billions, %)

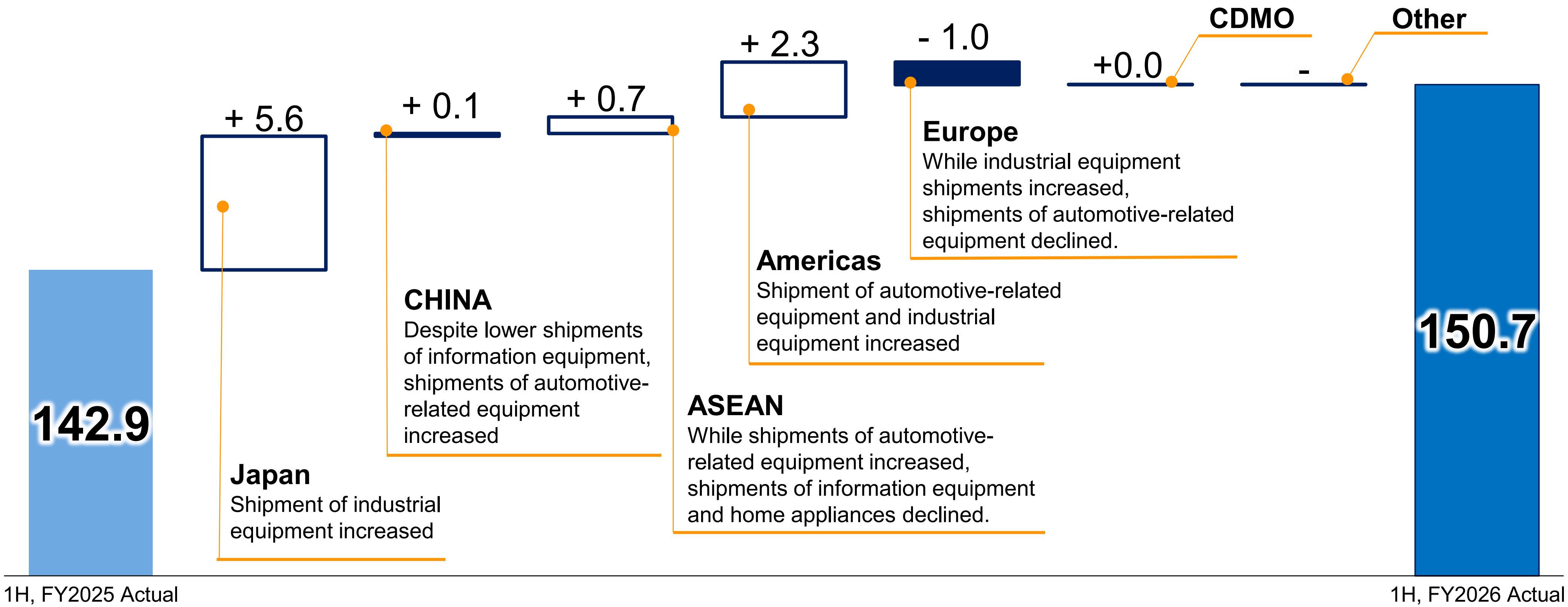




Consolidated Sales by Segment (Excluding inter-segment sales)

(JPY in billions)

- Strong shipments in the Japan segment.

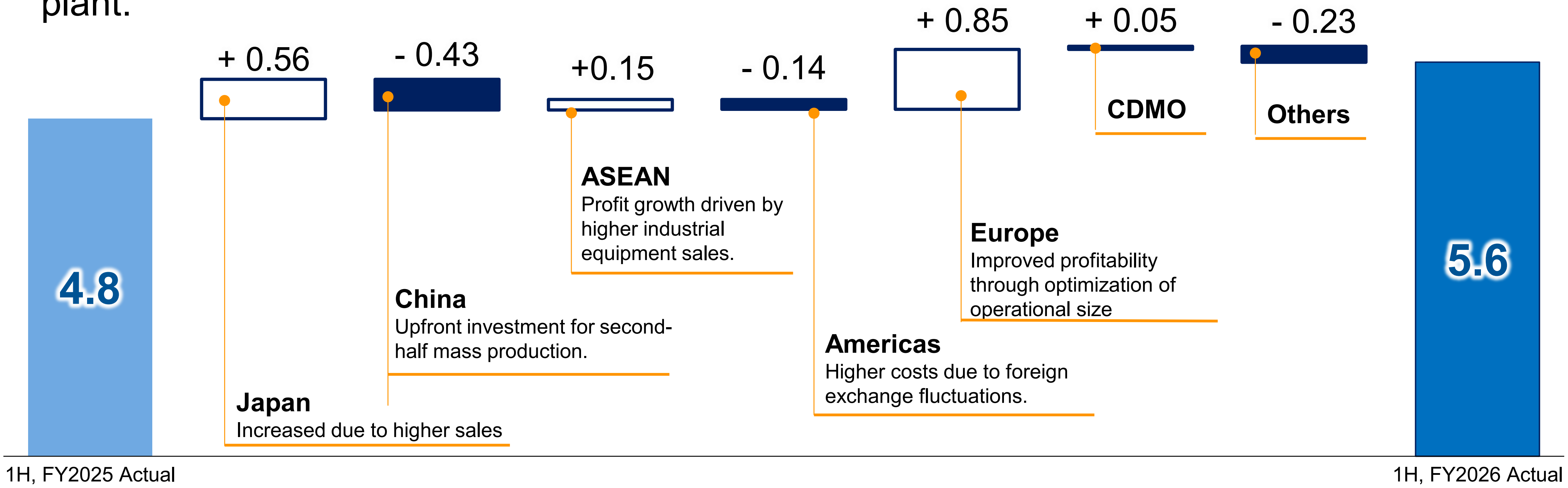


(JPY in billions)	Japan	CHINA	ASEAN	Americas	Europe	CDMO	Other	TOTAL
1H, FY2025	28.1	27.3	46.0	30.2	11.3	0.0	-	142.9
1H, FY2026	33.8	27.5	46.7	32.5	10.4	0.0	-	150.7

Consolidated Operating Profit by Segment

(JPY in billions)

- Improved profitability in Europe due to the closure and deconsolidation of the Hungary plant.



(JPY in billions, OP% *)	Japan	%	CHINA	%	ASEAN	%	Americas	%	Europe	%	CDMO	%	Other	%	TOTAL	%
1H, FY2025	0.46	1.0	0.50	1.3	2.17	4.0	2.45	6.6	-0.57	-	-0.46	-	0.22	-	4.78	3.3
1H, FY2026	1.02	1.9	0.06	0.2	2.32	4.2	2.31	5.3	0.28	2.6	-0.41	-	-0.01	-	5.58	3.7

* The denominator is calculated based on sales including intersegment sales.

* Effective from the first quarter of FY2026, the reporting segment of “SIIX Electronics Co., Ltd.” has been changed from “Other” to “Japan.” Accordingly, the graphs and tables above have been restated retrospectively.

Balance Sheet

1 Inventory days: 68.8 days (down 8.0 days YoY)
2 Reduction in borrowings.

→ Continued optimization of total assets

(JPY in millions)	End of 1H, FY2025	End of FY2025	**End of 1H, FY2026**	Changes (FY2025 vs. 1H, FY2026) amount	%	Impact of exchange rate	net
Current assets	142,869	152,751	**156,820**	4,068	2.7	3,972	95
Notes and accounts receivable-trade	56,664	58,660	**61,961**	3,300	5.6	1,508	1,792
Inventories	56,206	56,491	**57,108**	617	1.1	1,253	1 -638
Noncurrent assets	55,630	55,110	**51,280**	-3,829	-6.9	1,273	-5,103
Total asset	198,500	207,862	**208,101**	239	0.1	5,246	-5,007
Current liabilities	68,057	71,606	**71,908**	302	0.4	1,602	-1,299
Accounts payable-trade	38,598	40,680	**43,276**	2,595	6.4	1,102	1,493
Short-term loans payable	14,935	14,602	**9,423**	-5,178	-35.5	65	2 -5,243
Current portion of bonds payable	–	–	**5,000**	5,000	–	–	5,000
Noncurrent liabilities	34,647	32,471	**25,564**	-6,906	-21.3	82	-6,989
Corporate bonds	15,000	15,000	**10,000**	-5,000	-33.3	–	-5,000
Long-term loans payable	13,697	10,145	**8,412**	-1,733	-17.1	43	2 -1,776
Total liability	102,704	104,077	**97,473**	-6,603	-6.3	1,685	-8,289
Net assets	95,795	103,784	**110,627**	6,842	6.6	3,561	3,281
Foreign currency translation adjustment	23,318	32,961	**36,076**	3,114	9.4	3,243	-128
Minority interests	495	538	**572**	33	6.3	34	0
Total asset and liability	198,500	207,862	**208,101**	239	0.1	5,246	-5,007
Exchange Rate (USD)	**¥144.81**	**¥156.56**	**¥162.39**				

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Cash Flows

- Generated 8.2 billion yen in free cash flow

(JPY in millions)	1H, FY2024	1H, FY2025	**1H, FY2026**	FY2024	FY2025
Net cash from operating activities	6,165	13,146	**7,452**	23,097	26,539
Net cash from investing activities	-4,916	-291	**806**	-9,088	-2,257
Net cash from financing activities	5,883	-10,121	**-8,699**	-12,320	-16,399
Cash and cash equivalents	27,416	22,953	**30,408**	21,769	29,793
Debt to annual cash flow ratio (years)	-	-	**-**	2.5	1.8
Interest coverage ratio (X)	7.7	22.5	**21.4**	15.7	26.7

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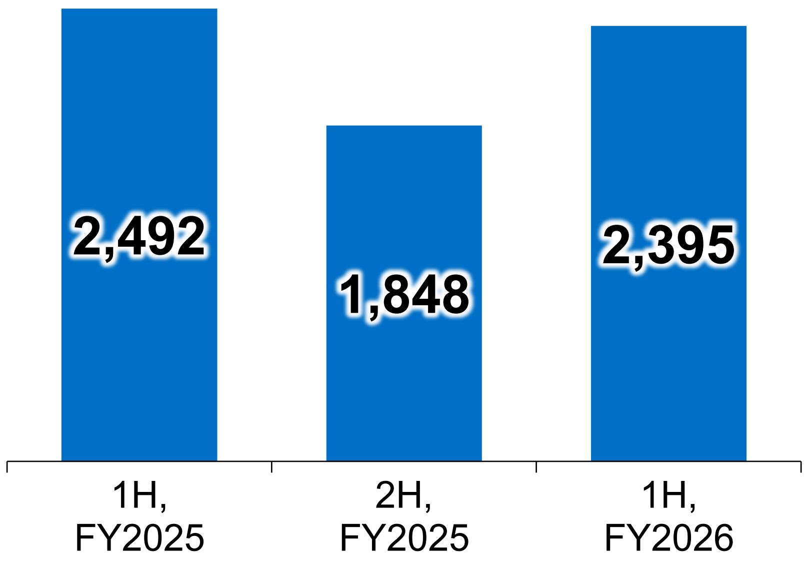
CAPEX & Depreciation

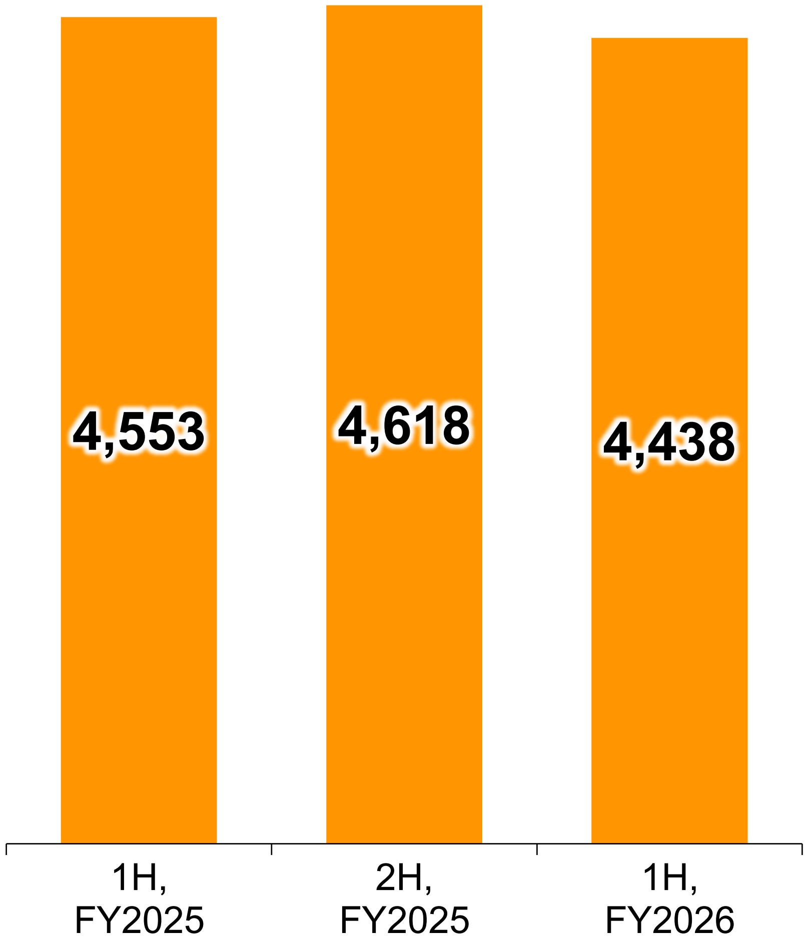
- CAPEX

(JPY in millions)



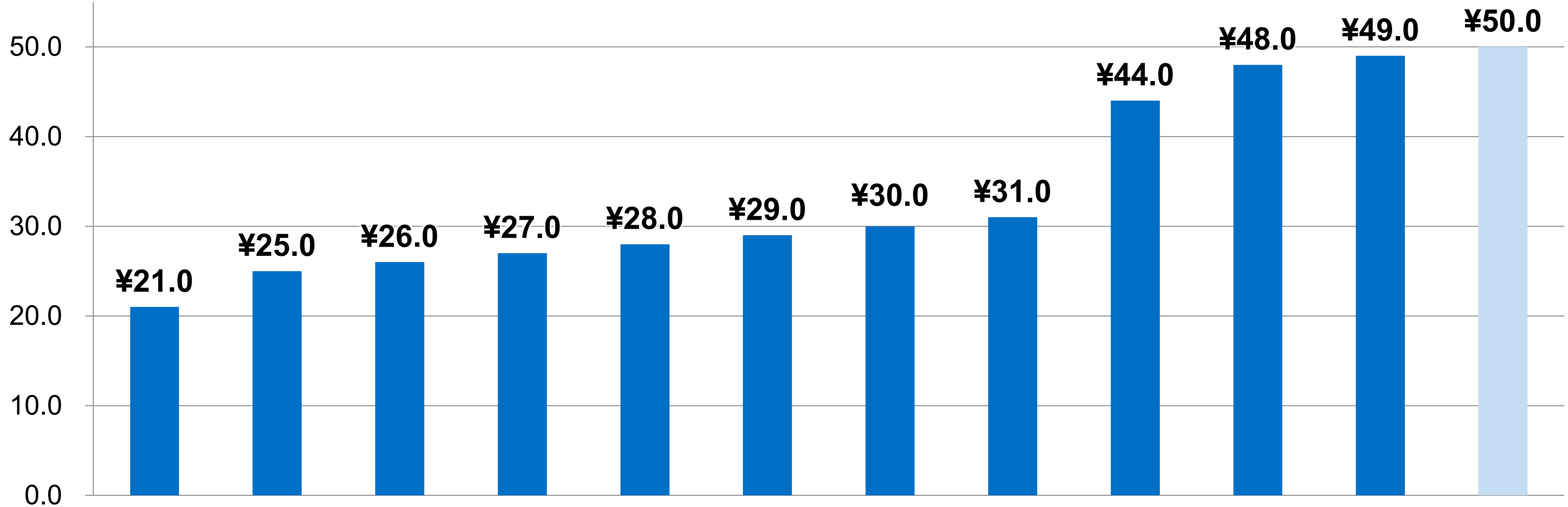
- Depreciation

(JPY in millions)



Shareholder Return

Plans to increase dividends for
20 consecutive fiscal years



	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026 (forecast)
Dividends per share(JPY)	**21.0**	**25.0**	**26.0**	**27.0**	**28.0**	**29.0**	**30.0**	**31.0**	**44.0**	**48.0**	**49.0**	**50.0**
Dividends ratio(%)	15.2	18.7	18.1	20.5	35.8	79.5	31.1	31.0	25.4	60.2	92.8	39.3

# of Treasury Stock Acquisition Amount of treasury stock acquisition (JPY)	-	508,900 2,000 mil.	-	2,035,700 4,000 mil.	-	-	-	-	250,000 400 mil.	-	-	-

※includes commemorative dividend 1.00 yen

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Consolidated Financial Result of 1H, FY2026 <Appendix>

August 2026
SIIX Corporation

Profit and Loss

(JPY in millions)	1H, FY2024	1H, FY2025	1H, FY2026	FY2024	FY2025
Net sales	149,357	142,914	150,733	302,314	289,491
Operating income	3,645	4,776	5,576	8,559	8,853
Operating income ratio (%)	2.4	3.3	3.7	2.8	3.1
Ordinary income	3,804	4,766	6,413	8,288	9,232
Ordinary income ratio (%)	2.5	3.3	4.3	2.7	3.2
Profit attributable to owners of parent	1,891	3,135	4,565	3,754	2,488
Profit attributable to owners of parent ratio(%)	1.3	2.2	3.0	1.2	0.9

	1H, FY2024	1H, FY2025	1H, FY2026	FY2024	FY2025
# of Consolidated subsidiaries	22	22	21	22	22
# of Equity method affiliates	3	3	3	3	3
# of Employees	10,061	8,960	8,626	9,538	8,712

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Management Indicators

		1H, FY2024	1H, FY2025	1H, FY2026	FY2024	FY2025
ROE	(%)	-	-	-	4.0	2.4
ROA	(%)	-	-	-	3.8	4.3
Total asset turnover		0.7	0.7	0.7	1.4	1.4
Net interest-bearing debts/Net asset	(%)	45.1	23.4	3.7	31.6	11.1
D/E ratio		0.7	0.5	0.3	0.5	0.4
Current ratio	(%)	185.1	209.9	218.1	199.1	213.3
Accounts receivable turnover ratio	(day)	75.0	75.6	73.0	73.7	75.9
Inventory turnover ratio	(day)	89.6	76.8	68.8	82.1	76.1
PBR	(X)	0.60	0.58	0.56	0.57	0.60
PER	(X)	-	-	-	15.1	24.8

Capital Structure

(JPY in millions)	FY2022	FY2023	FY2024	FY2025	1H, FY2026
Total asset	205,170	216,838	217,484	207,862	208,101
Liability	127,780	127,292	116,451	104,077	97,473
interest-bearing debt	63,150	61,984	54,577	41,540	34,660
Net asset	77,389	89,545	101,033	103,784	110,627
Capital-to-asset ratio (%)	37.5	41.1	46.2	49.7	52.9
Closing stock price (JPY)	1,277	1,463	1,206	1,309	1,304
Capital-to-asset ratio at market value (%)	29.4	31.8	26.1	29.7	29.5
Issued stock (thousand)	50,400	50,400	50,400	50,400	50,400
BPS	1,625.55	1,891.52	2,132.96	2,190.05	2,334.25

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Sales by market sector

(JPY in millions, %)	1H, FY2024	1H, FY2025	**1H, FY2026**	FY2024 full year	%	FY2025 full year	%
Automotive-related equipments	98,998	93,457	**96,124**	197,932	65.5	188,748	65.2
Industrial equipments	27,915	25,839	**33,674**	56,294	18.6	55,288	19.1
Home appliances	11,957	10,603	**9,193**	24,774	8.2	20,085	6.9
Information equipments	8,393	10,423	**9,619**	18,222	6.0	21,156	7.3
Others	2,095	2,592	**2,124**	5,092	1.7	4,214	1.5
Total	149,357	142,914	**150,734**	302,314	100.0	289,492	100.0

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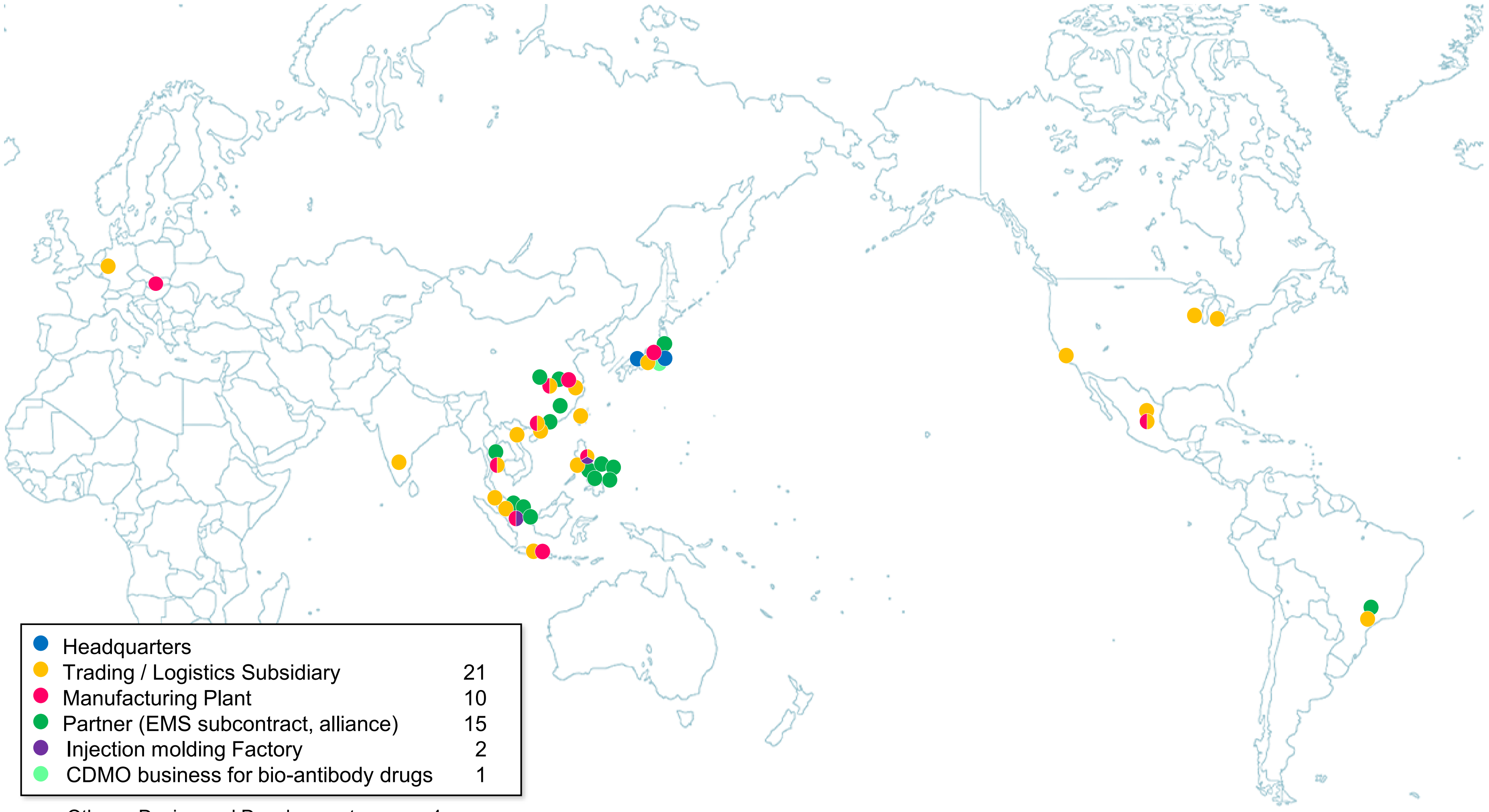
SIIX GLOBAL NETWORK

(As of end of June. 2026)



Headquarters	
Trading / Logistics Subsidiary	21
Manufacturing Plant	10
Partner (EMS subcontract, alliance)	15
Injection molding Factory	2
CDMO business for bio-antibody drugs	1

Others: Design and Development 4
Component Manufacturing 3
Machinery and Chemical Goods 4
※Not included in above MAP

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SIIX GLOBAL NETWORK – Manufacturing Factory

(as of end of June. 2026)

Slovakia(Nitra)・SES
- 8,216㎡
- 397
- Automotive, Industrial etc.
- ISO9001, ISO14001, IATF16949, TISAX, UL746D

China(Dongguan)・SED
- 30,650㎡
- 985
- Scanner, A/C, Automotive
- ISO9001, ISO14001, ISO50001, IATF16949, TISAX, ANSI/ESD S20.20-2021

China(Hubei)・SHB
- 69,854㎡
- 319
- Automotive, HA, Industrial etc.
- ISO9001, ISO14001, ISO50001, ISO45001 IATF16949, TISAX ANSI/ESD S20.20-2021

Chine(Shanghai)・SJC
- 30,606㎡
- 340
- Industrial, HA, Automotive etc.
- ISO9001, ISO14001, IATF16949, ISO50001, TISAX

Japan (Kanagawa)・SEJ
- 6,359㎡
- 93
- Industrial, Automotive, Medical etc.
- ISO9001, ISO14001, IATF16949, ISO27001, ISO13485, certificate of Pharmaceutical Affairs Law

Mexico(San Luis Potosi)・SEM
- 35,938㎡
- 1,595
- Automotive, Industrial etc.
- ISO9001, ISO14001, IATF16949, ISO45001, TISAX, CTPAT

Thailand(Samut Prakan)・SET
- 48,336㎡
- 1,611
- Digital Home Appliances, Automotive, Car audio etc.
- ISO9001, ISO14001, IATF16949, ISO45001

Philippines・SEP＜EMS, Molding, Die＞
- 28,880㎡
- 728
- Industrial, Automotive, Information etc.
- ISO9001, ISO14001, IATF16949, UL746D

Indonesia(Batam)・SEI(EMS & Mold)
- 26,751㎡
- 1,079
- Scanner, Automotive, Toy etc.
- ISO9001, ISO14001, IATF16949, ISO13485, ICTI, CTPAT

Indonesia(Karawang)・SEK
- 26,284㎡
- 926
- HA, Automotive etc.
- ISO9001, ISO14001, IATF16949, ISO45001, ANSI/ESD S20.20-2021

- Floor (㎡)
- Headcount
- Main Products
- Standards, Certification

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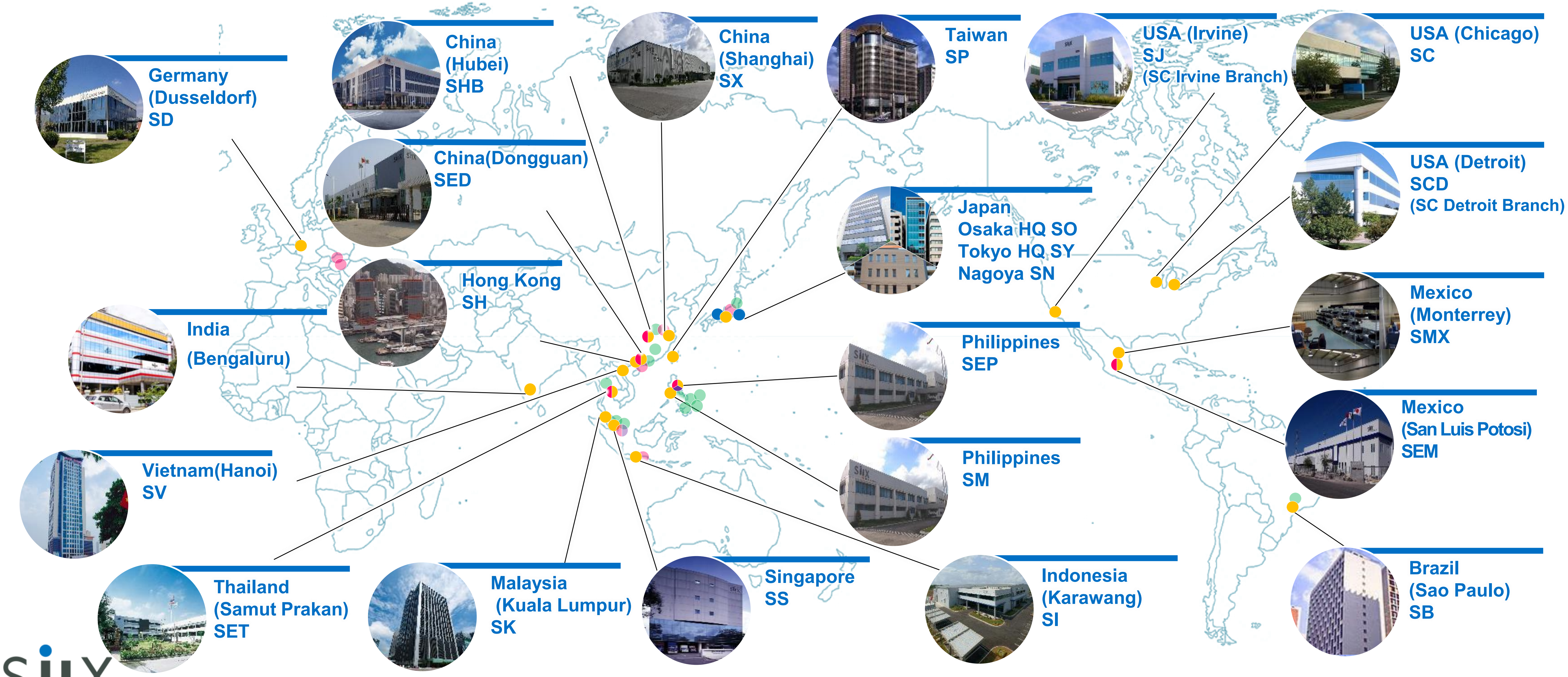
SIIX GLOBAL NETWORK – Sales & Logistics

(as of end of June. 2026)



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SIIX GLOBAL NETWORK – Partners (EMS Subcontract, Alliance, etc.)

(As of end of June. 2026)

China(Shunde)

GMSE

(Joint venture with Midea Group conditioning division)

NO IMAGE

China(Jingzhou)

JMSE

(Joint venture with Midea Group conditioning division)

China(Hefei)

HMSE

(Joint venture with Midea Group conditioning division)

China(Shanghai)

TSE

TAKAYA SIIX Electronics

Thailand(Ayutthaya)

STARS

Stars Microelectronics (Thailand)

NO IMAGE

Japan(Fukushima)

ARS

NO IMAGE

Singapore

SIIX-AGT

(Joint venture with Abacus Global Technology)

Philippines ·IMI

Integrated Microelectronics Inc.

Philippines ·KMPC

Kawasaki Motors Philippines Corp.

(Joint venture with Kawasaki Heavy Industries)

Brazil(Sao Paulo)

CLIPTECH

NO IMAGE

Singapore

BotMind

(joint venture with the Agency for Science, Technology and Research (A*STAR) of Singapore)

Singapore

SIIX-ORIENT

(Joint venture with Orient Technology)

Philippines ·IWSP

International Wiring Systems Philippine

(Joint venture with Sumitomo Wiring Systems)

Philippines ·DELSA

DELSA, Inc.

Philippines

SHINTO-WELBEST

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