

Consolidated Financial Result of 1H, FY2025

August 2025

SIIX Corporation





INDEX

- Consolidated Financial Result of 1H, FY2025
- Consolidated Financial Forecast of FY2025
- CAPEX & Depreciation
- Shareholder Return
- Disclaimer



Consolidated Financial Result of 1H, FY2025

Profit and Loss

(JPY in millions)	1H, FY2024		1H, FY2025		1H, FY2024 vs. 1H, FY2025		Impact of change in FX	1H, FY2024 vs. 1H, FY2025, net	
	amount	%	amount	%	diff.	%		diff.(net)	%
Sales	149,357	100.0	142,914	100.0	-6,443	-4.3	-1,381	-5,061	-3.4
Gross Profit	13,456	9.0	14,343	10.0	886	6.6	-110	997	7.4
SGA	9,811	6.6	9,566	6.7	-244	-2.5	-118	-125	-1.3
Operating Income	3,645	2.4	4,776	3.3	1,131	31.0	7	1,123	30.8
Ordinary Income	3,804	2.5	4,766	3.3	961	25.3	Exchange rate		
Extraordinary Income & Loss	0	0.0	-	-	-0	-	1H, FY2024		1H, FY2025
							USD	151.99	148.34
Corporate tax	1,937	1.3	1,642	1.1	-295	-15.3	EUR	164.48	162.49
							HKD	19.44	19.03
Profit attributable to owners of parent	1,891	1.3	3,135	2.2	1,243	65.7	THB	4.21	4.43
							RMB	21.03	20.44

Scope of Consolidation

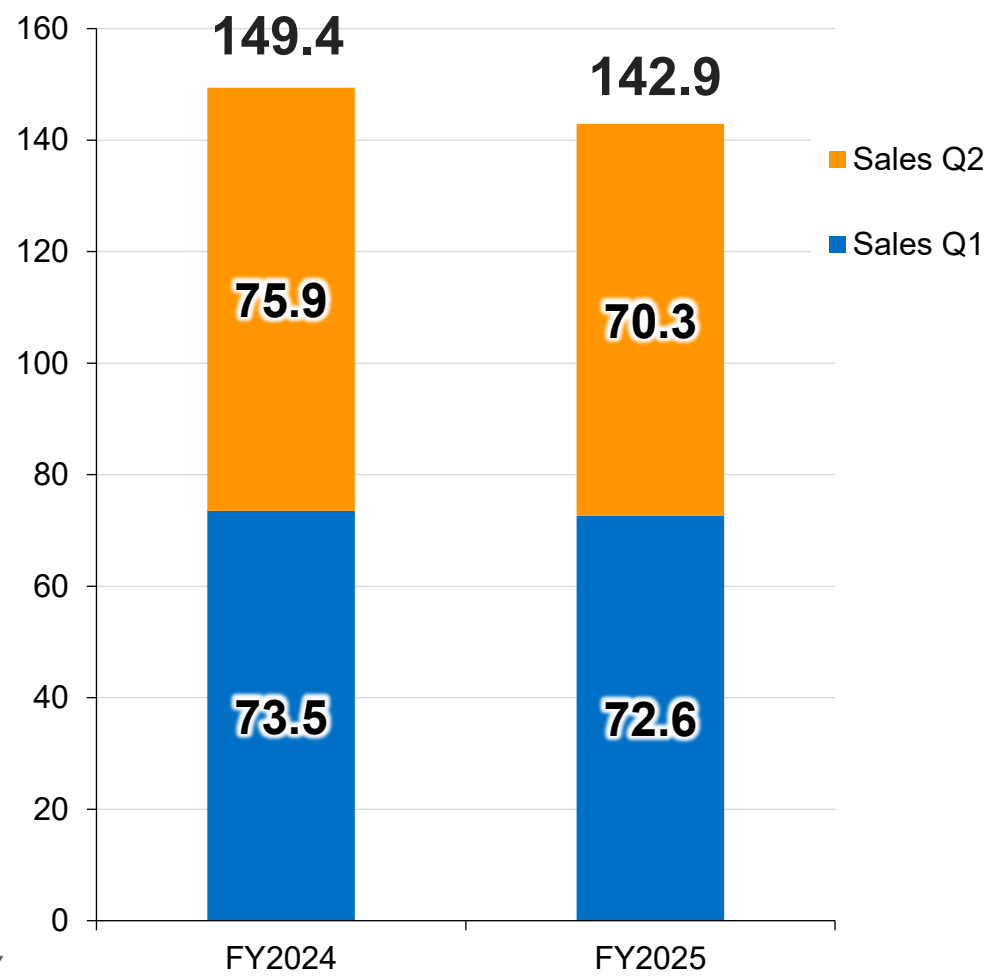
	End of 1H, FY2024	Changes		End of 1H, FY2025
		Increase	Decrease	
Consolidated Subsidiary	22	-	-	22
Equity Method Affiliate	3	-	-	3



Consolidated Financial Result of 1H, FY2025

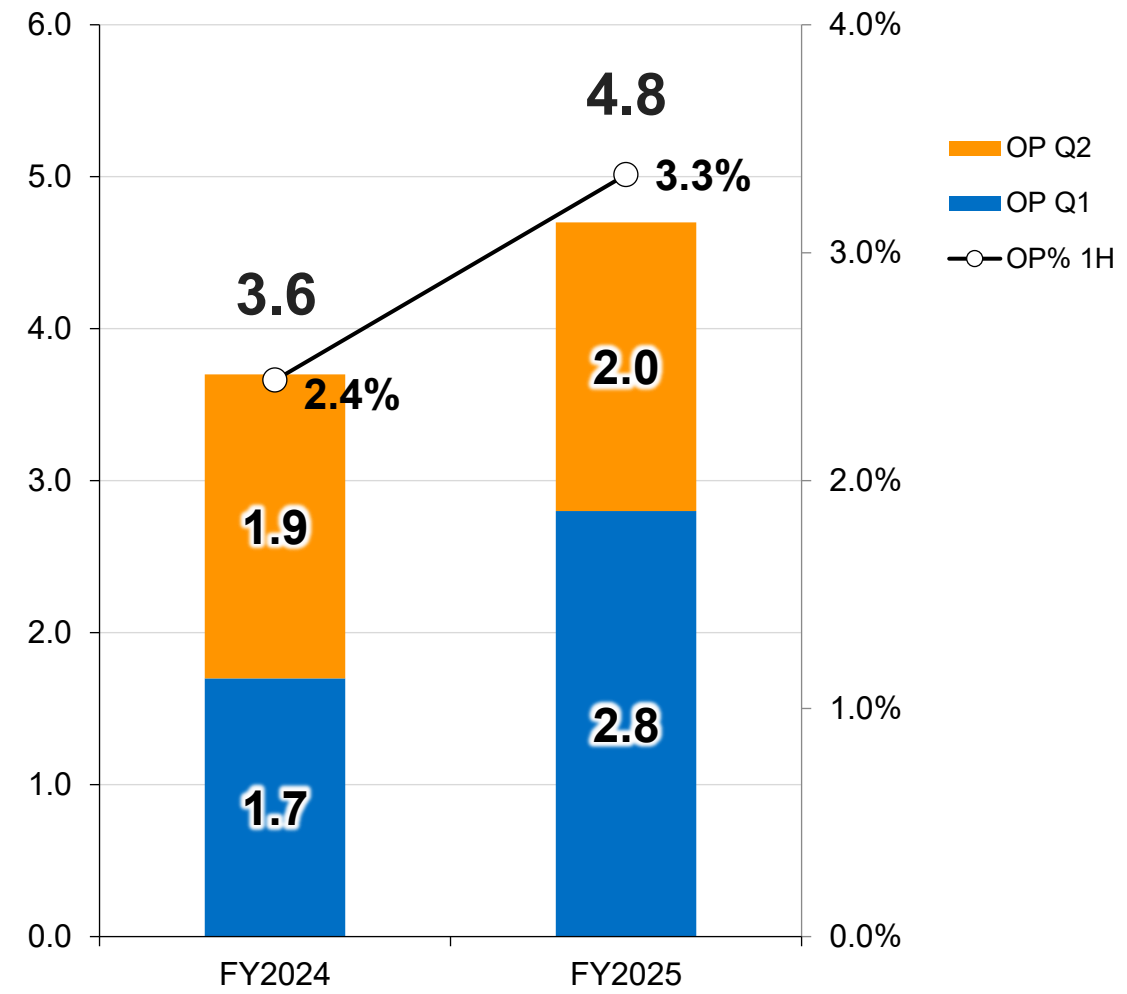
• Sales

(JPY in billions, %)



• Operating Profit

(JPY in billions, %)

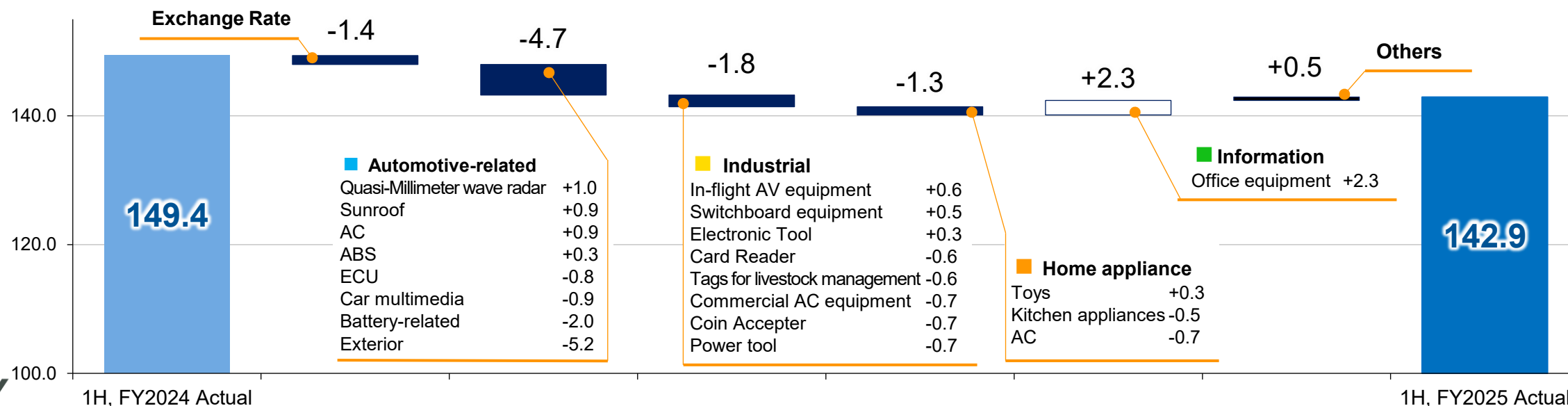
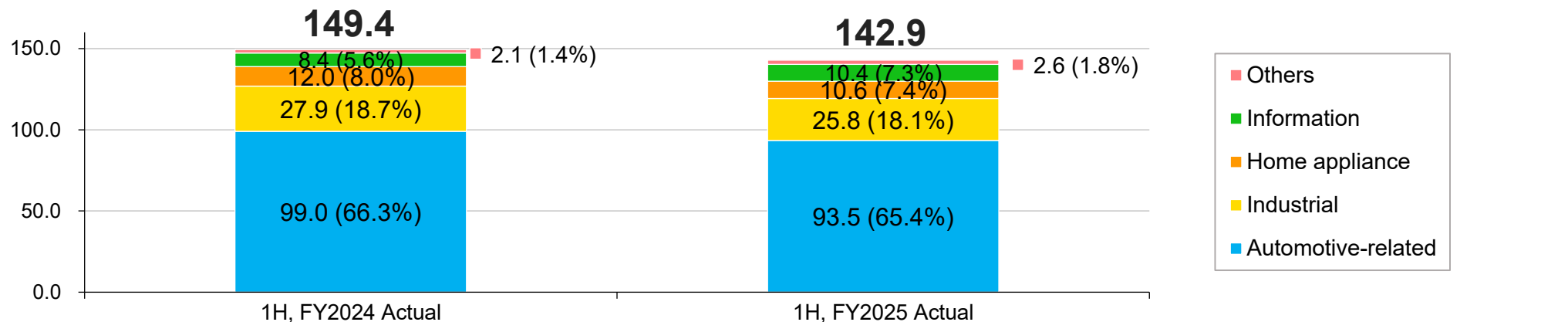




Consolidated Financial Result of 1H, FY2025

• Sales by Market Sector

(JPY in billions, %)

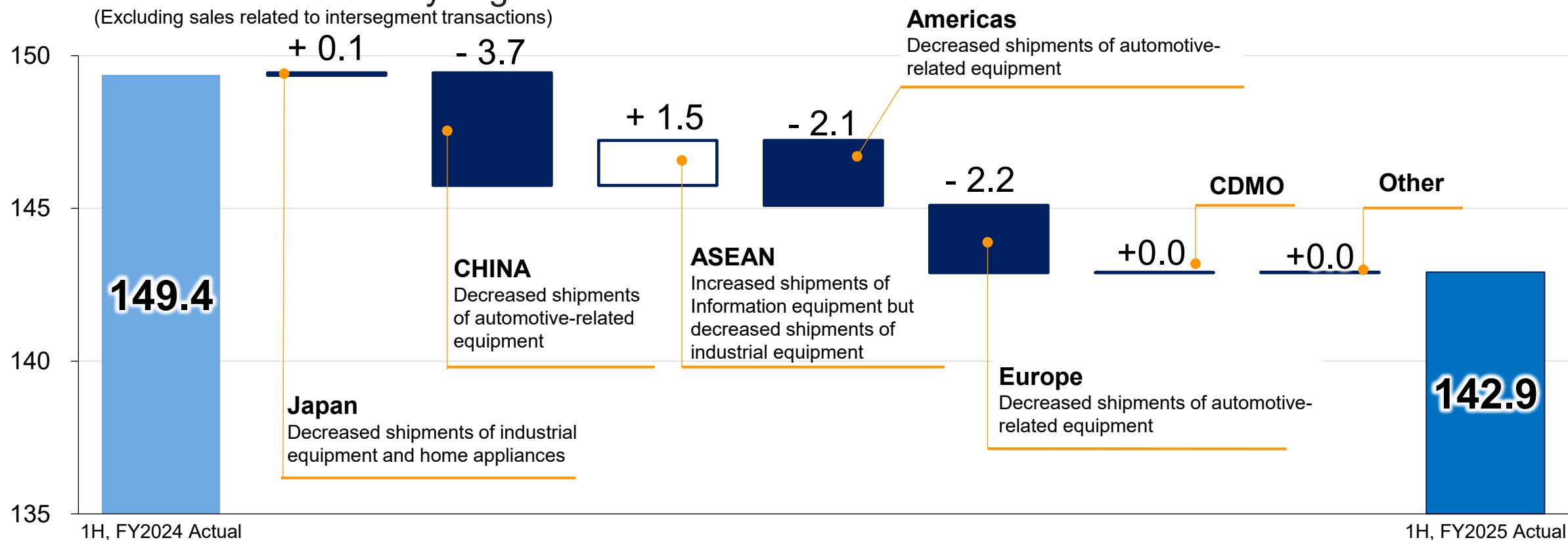




Consolidated Financial Result of 1H, FY2025

Consolidated Sales by segment (Excluding sales related to intersegment transactions)

(JPY in billions)

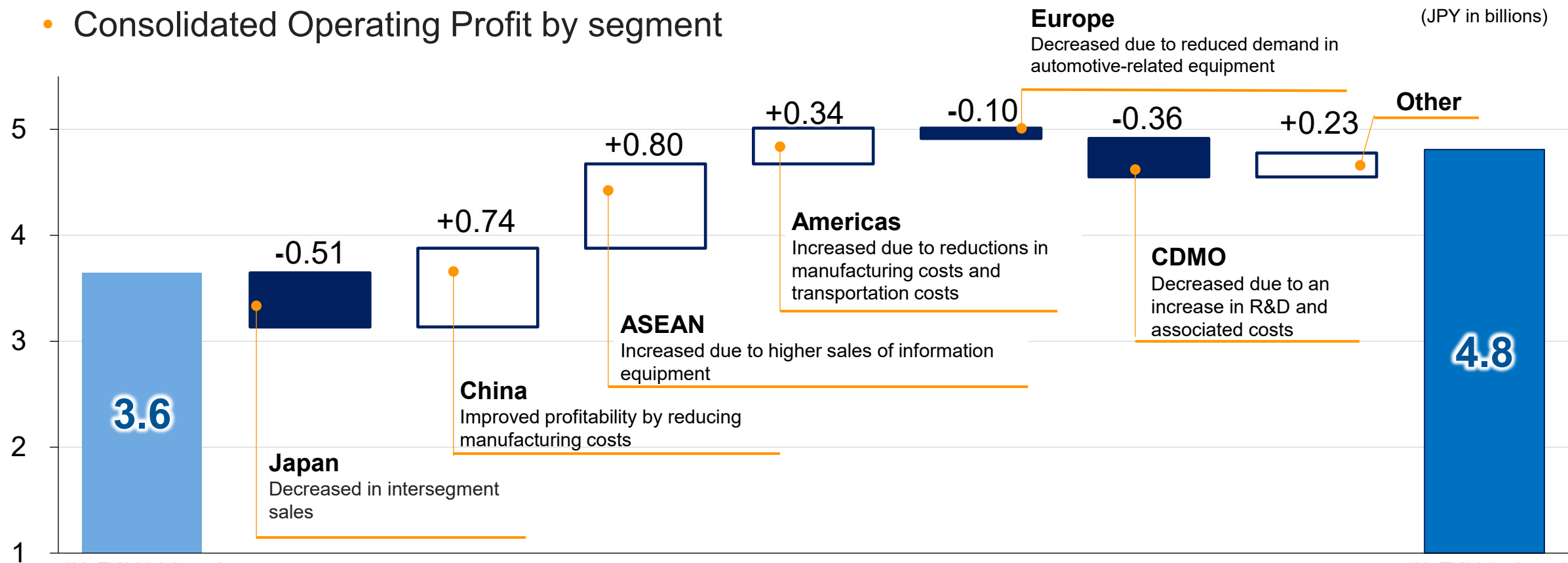


(JPY in billions)	Japan	CHINA	ASEAN	Americas	Europe	CDMO	Other	TOTAL
1H, FY2024	27.7	31.0	44.5	32.3	13.5	0.0	0.3	149.4
1H, FY2025	27.8	27.3	46.0	30.2	11.3	0.0	0.4	142.9



Consolidated Financial Result of 1H, FY2025

Consolidated Operating Profit by segment



1H, FY2024 Actual

1H, FY2025 Actual

(JPY in billions, OP% *)	Japan	%	CHINA	%	ASEAN	%	Americas	%	Europe	%	CDMO	%	Other	%	TOTAL	%
1H, FY2024	0.82	1.7	-0.25	-	1.38	2.6	2.11	5.4	-0.47	-	-0.09	-	0.14	-	3.6	2.4
1H, FY2025	0.31	0.7	0.50	1.3	2.17	4.0	2.45	6.6	-0.57	-	-0.46	-	0.37	-	4.8	3.3

* The denominator is calculated based on sales including intersegment sales.



Consolidated Financial Result of 1H, FY2025

- SGA

(JPY in millions)	1H, FY2024		1H, FY2025		Changes	
	amount	%	amount	%	amount	%
Personnel expenses	4,721	3.2	4,592	3.2	-129	-2.7
Traveling and communication expenses	241	0.2	220	0.2	-21	-8.7
Freightage and packing expenses	1,451	1.0	1,281	0.9	-170	-11.7
Commission fee	667	0.4	761	0.5	93	14.0
Rent expenses on real estates	146	0.1	98	0.1	-48	-33.0
Depreciation	941	0.6	858	0.6	-83	-8.9
Other expense	1,639	1.1	1,754	1.2	114	7.0
Total	9,811	6.6	9,566	6.7	-244	-2.5



Consolidated Financial Result of 1H, FY2025

- Non-Operating Profit and Loss

(JPY in millions)	1H, FY2024	1H, FY2025
Interest income	391	267
Dividends income	40	149
Share of gain of entities accounted for using equity method	19	56
Foreign exchange gains	137	—
Subsidy Income	92	145
Gain on sales of goods	129	29
Gain on sales of scraps	97	81
Other	331	235
Non-operating income	1,241	965
Interest expenses	842	472
Foreign exchange losses	—	255
Purchase of goods	65	8
Other	174	239
Non-operating expenses	1,081	975
Non-operating income/loss	159	-10



Consolidated Financial Result of 1H, FY2025

• Balance Sheet

(JPY in millions)	End of 1H, FY2024	End of FY2024	End of 1H, FY2025	Changes (1H, FY2024 vs. 1H, FY2025)		Changes (FY2024 vs. 1H, FY2025)			
				amount	%	amount	%	Impact of exchange rate	net
Current assets	171,960	156,211	142,869	-29,090	-16.9	-13,341	-8.5	-7,550	-5,790
<i>Notes and accounts receivable-trade</i>	62,298	61,665	56,664	-5,633	-9.0	-5,001	-8.1	-2,542	-2,458
<i>Inventories</i>	74,729	64,144	56,206	-18,522	-24.8	-7,938	-12.4	-2,901	-5,036
Noncurrent assets	64,752	61,273	55,630	-9,121	-14.1	-5,643	-9.2	-2,858	-2,784
Total asset	236,712	217,484	198,500	-38,211	-16.1	-18,984	-8.7	-10,409	-8,575
Current liabilities	92,909	78,469	68,057	-24,852	-26.7	-10,412	-13.3	-2,913	-7,499
<i>Accounts payable-trade</i>	40,742	41,000	38,598	-2,143	-5.3	-2,401	-5.9	-2,138	-263
<i>Short-term loans payable</i>	30,277	16,386	14,935	-15,341	-50.7	-1,450	-8.9	-82	-1,368
<i>Current portion of bonds payable</i>	5,000	5,000	—	-5,000	—	-5,000	—	—	-5,000
Noncurrent liabilities	42,842	37,981	34,647	-8,195	-19.1	-3,334	-8.8	-419	-2,915
<i>Corporate bonds</i>	15,000	15,000	15,000	—	—	—	—	—	—
<i>Long-term loans payable</i>	20,643	16,479	13,697	-6,946	-33.6	-2,781	-16.9	-308	-2,473
Total liability	135,752	116,451	102,704	-33,047	-24.3	-13,747	-11.8	-3,332	-10,414
Net assets	100,959	101,033	95,795	-5,164	-5.1	-5,237	-5.2	-7,077	1,839
Minority interests	563	539	495	-68	-12.1	-43	-8.1	-32	-10
Total asset and liability	236,712	217,484	198,500	-38,211	-16.1	-18,984	-8.7	-10,409	-8,575



Consolidated Financial Result of 1H, FY2025

- Cash Flow

(JPY in millions)	1H, FY2023	1H, FY2024	1H, FY2025	FY2023	FY2024
Net cash from operating activities	5,210	6,165	13,146	19,796	23,097
Net cash from investing activities	-5,805	-4,916	-291	-10,392	-9,088
Net cash from financing activities	-887	5,883	-10,121	-5,989	-12,320
Cash and cash equivalents	13,334	27,416	22,953	18,059	21,769
Debt to annual cash flow ratio (years)	-	-	-	3.2	2.5
Interest coverage ratio (X)	9.0	7.7	22.5	13.2	15.7



Consolidated Financial Forecast of FY2025

(JPY in millions)	FY2023 Actual		FY2024 Actual		FY2025 Forecast		FY2024 vs. FY2025	
		%		%		%	diff.	%
Sales	309,768		302,314		300,000		-2,314	-0.8
Operating income	12,254	4.0	8,559	2.8	8,500	2.8	-59	-0.7
Ordinary income	11,849	3.8	8,288	2.7	7,500	2.5	-789	-9.5
Profit attributable to owners of parent	8,185	2.6	3,754	1.2	5,200	1.7	1,445	38.5
Net income per share (JPY)	173.56		79.75		110.43		30.68	38.5

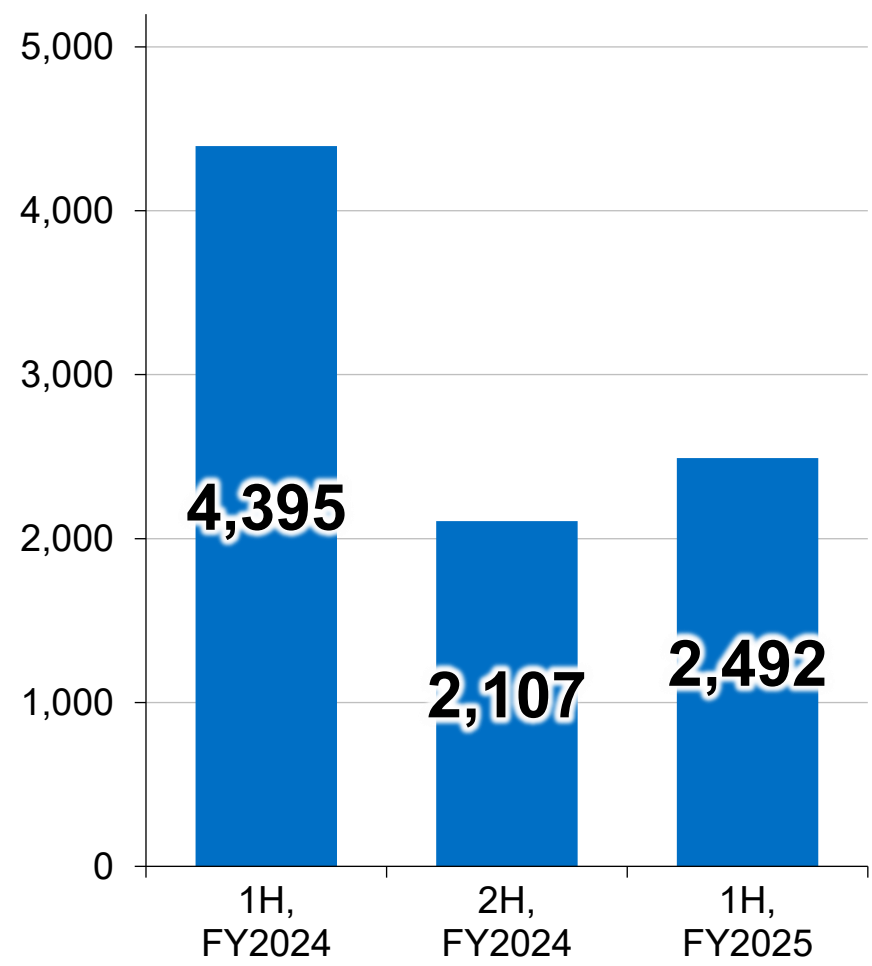
Assumption rate(USD)	¥140.40	¥151.48	¥149.00
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Consolidated Financial Result of 1H, FY2025

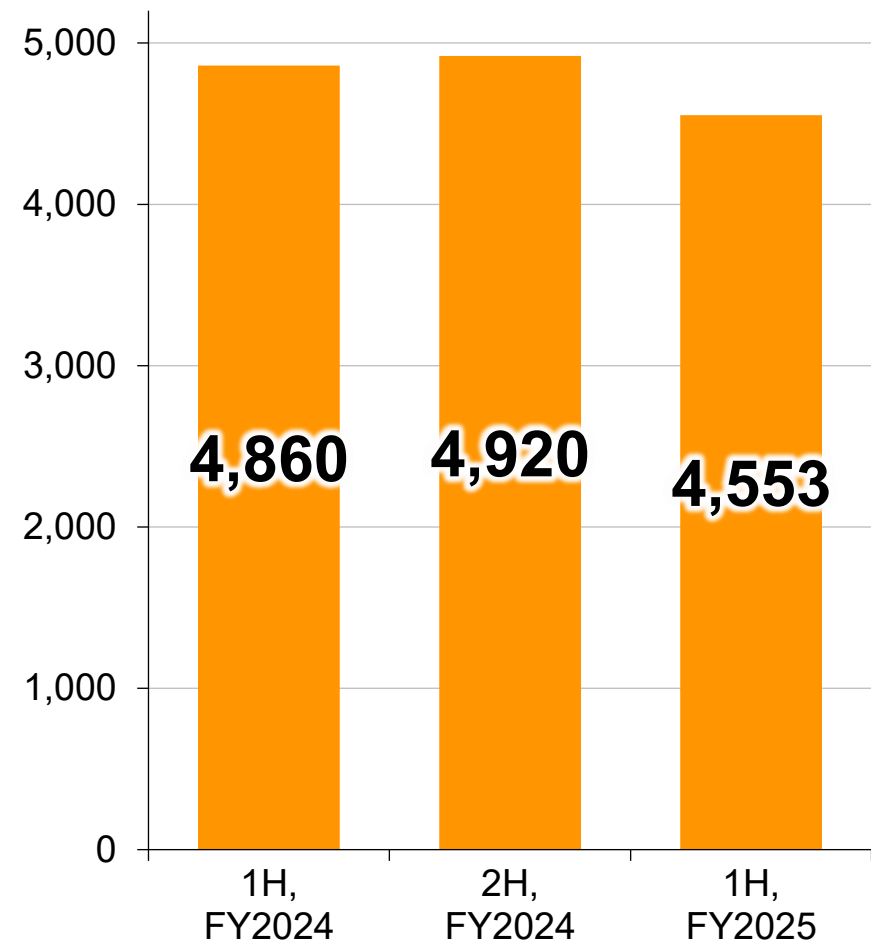
• CAPEX

(JPY in millions)



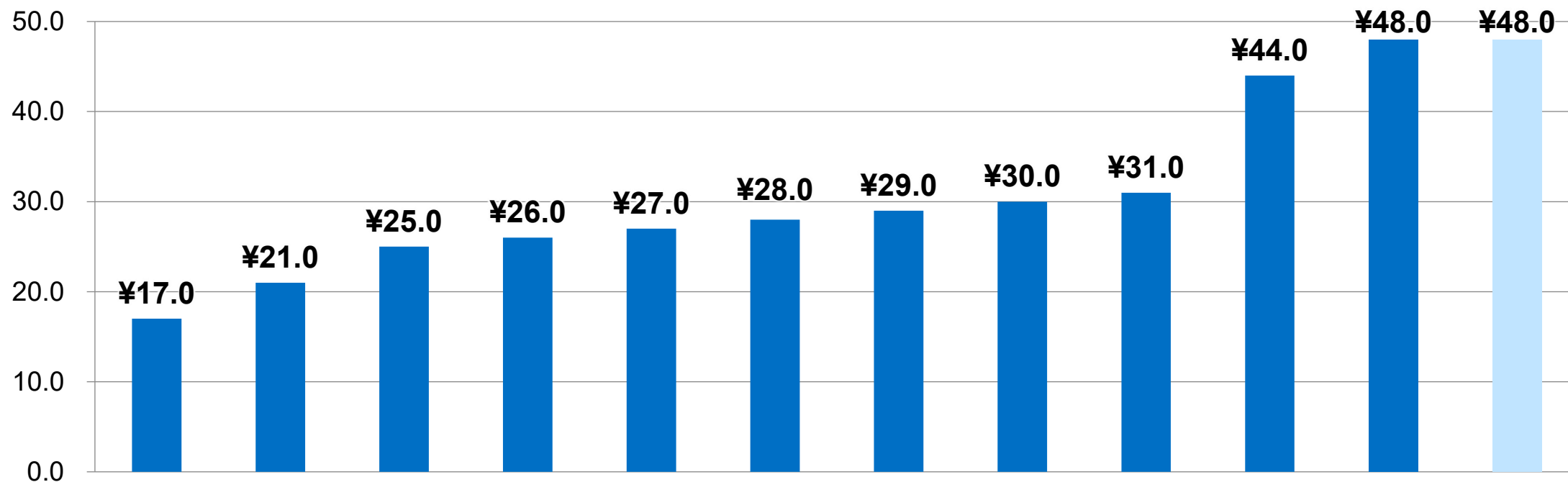
• Depreciation

(JPY in millions)





Shareholder Return



	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025 (forecast)
Dividends per share(JPY)	17.0	21.0	※25.0	26.0	27.0	28.0	29.0	30.0	31.0	44.0	48.0	48.0
Dividends ratio(%)	19.4	15.2	18.7	18.1	20.5	35.8	79.5	31.1	31.0	25.4	60.2	43.5
# of Treasury Stock Acquisition			508,900		2,035,700					250,000		
Amount of treasury stock acquisition (JPY)	-	-	2,000 mil.	-	4,000 mil.	-	-	-	-	400 mil.	-	-

※includes commemorative dividend 1.00 yen



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Consolidated Financial Result of 1H, FY2025 <Appendix>

August 2025
SIIX Corporation





Profit and Loss

	1H, FY2023	1H, FY2024	1H, FY2025	FY2023	FY2024
(JPY in millions)					
Net sales	150,612	149,357	142,914	309,768	302,314
Operating income	5,711	3,645	4,776	12,254	8,559
Operating income ratio (%)	3.8	2.4	3.3	4.0	2.8
Ordinary income	5,855	3,804	4,766	11,849	8,288
Ordinary income ratio (%)	3.9	2.5	3.3	3.8	2.7
Profit attributable to owners of parent	3,941	1,891	3,135	8,185	3,754
Profit attributable to owners of parent ratio(%)	2.6	1.3	2.2	2.6	1.2
# of Consolidated subsidiaries	21	22	22	21	22
# of Equity method affiliates	3	3	3	3	3
# of Employees	11,394	10,061	8,960	11,052	9,538



Management Indicators

		1H, FY2023	1H, FY2024	1H, FY2025	FY2023	FY2024
ROE	(%)	-	-	-	9.9	4.0
ROA	(%)	-	-	-	5.6	3.8
Total asset turnover		0.7	0.7	0.7	1.5	1.4
Net interest-bearing debts/Net asset	(%)	61.3	45.1	23.4	49.1	31.6
D/E ratio		0.8	0.7	0.5	0.7	0.5
Current ratio	(%)	164.8	185.1	209.9	177.8	199.1
Accounts receivable turnover ratio	(day)	72.6	75.0	75.6	68.1	73.7
Inventory turnover ratio	(day)	90.1	89.6	76.8	85.6	82.1
PBR	(X)	0.85	0.60	0.58	0.77	0.57
PER	(X)	-	-	-	8.4	15.1



Capital Structure

	FY2020	FY2021	FY2022	FY2023	FY2024	1H, FY2025
(JPY in millions)						
Total asset	144,436	169,921	205,170	216,838	217,484	198,500
Liability	87,937	103,551	127,780	127,292	116,451	102,704
interest-bearing debt	47,471	51,350	63,150	61,984	54,577	45,330
Net asset	56,498	66,369	77,389	89,545	101,033	95,795
Capital-to-asset ratio (%)	38.8	38.8	37.5	41.1	46.2	48.0
Closing stock price (JPY)	1,543	1,416	1,277	1,463	1,206	1,166
Capital-to-asset ratio at market value (%)	50.5	39.4	29.4	31.8	26.1	27.7
Issued stock (thousand)	50,400	50,400	50,400	50,400	50,400	50,400
BPS	1,186.71	1,393.92	1,625.55	1,891.52	2,132.96	2,021.73



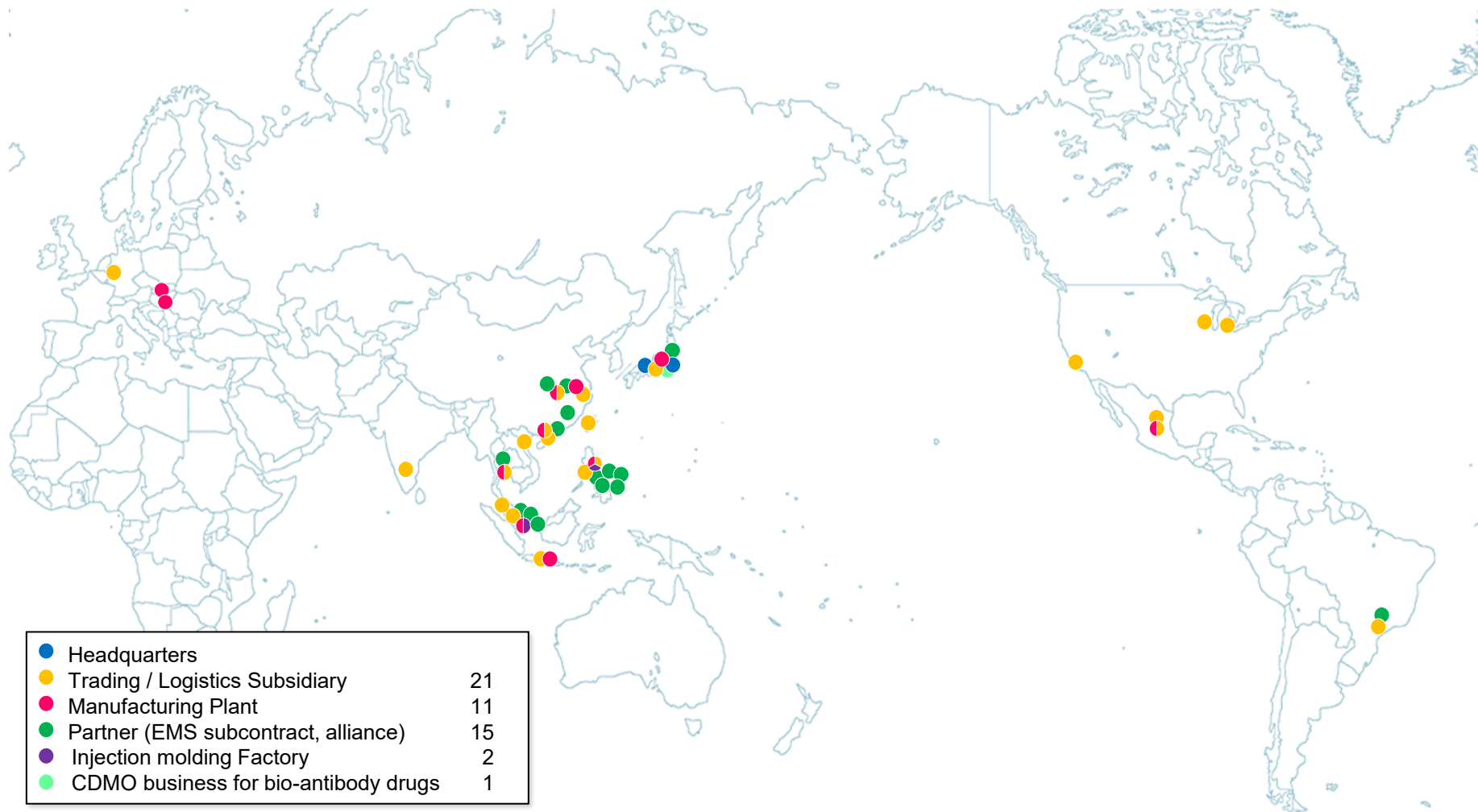
Sales by market sector

(JPY in millions, %)	1H, FY2023	1H, FY2024	1H, FY2025	FY2023		FY2024	
				full year	%	full year	%
Automotive-related equipments	90,166	98,998	93,457	192,673	62.2	197,932	65.5
Industrial equipments	32,037	27,915	25,839	61,601	19.9	56,294	18.6
Home appliances	14,007	11,957	10,603	26,500	8.6	24,774	8.2
Information equipments	12,170	8,393	10,423	24,349	7.9	18,222	6.0
Others	2,233	2,095	2,592	4,646	1.5	5,092	1.7
Total	150,612	149,357	142,914	309,768	100.0	302,314	100.0



SIIX GLOBAL NETWORK

(As of end of Jun. 2025)

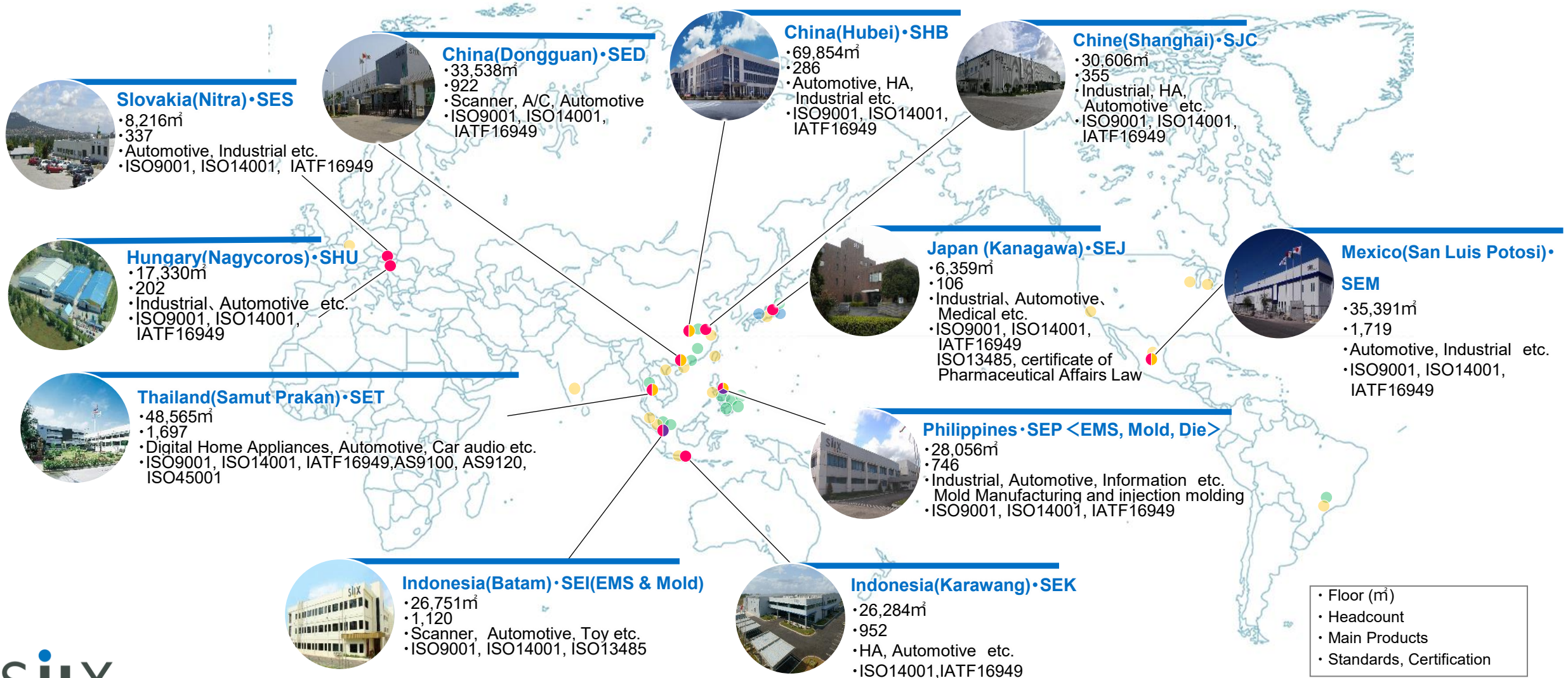


Others: Design and Development 4
Component Manufacturing 3
Machinery and Chemical Goods 4
※Not included in above MAP



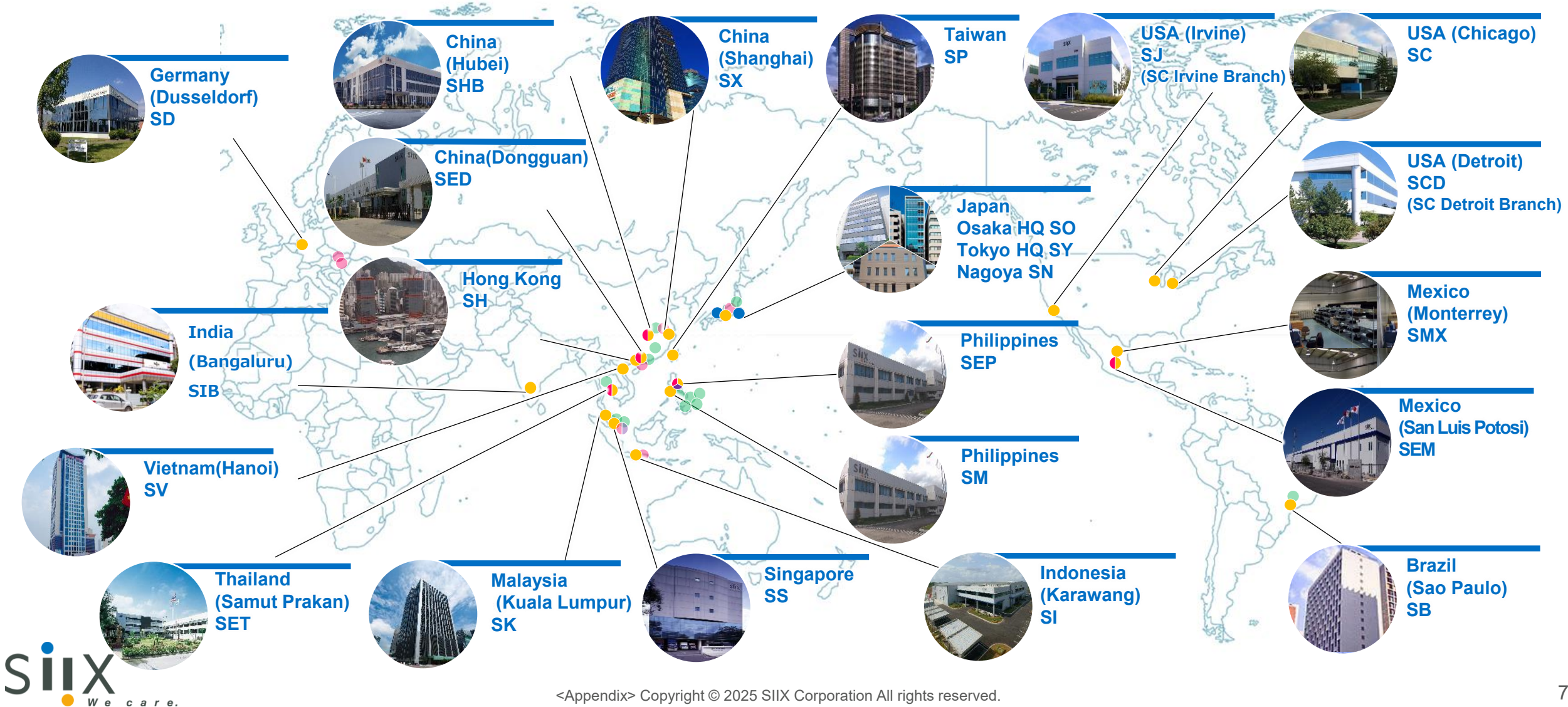
SIIX GLOBAL NETWORK – Manufacturing Factory

(as of end of Jun. 2025)



SIIX GLOBAL NETWORK – Sales & Logistics

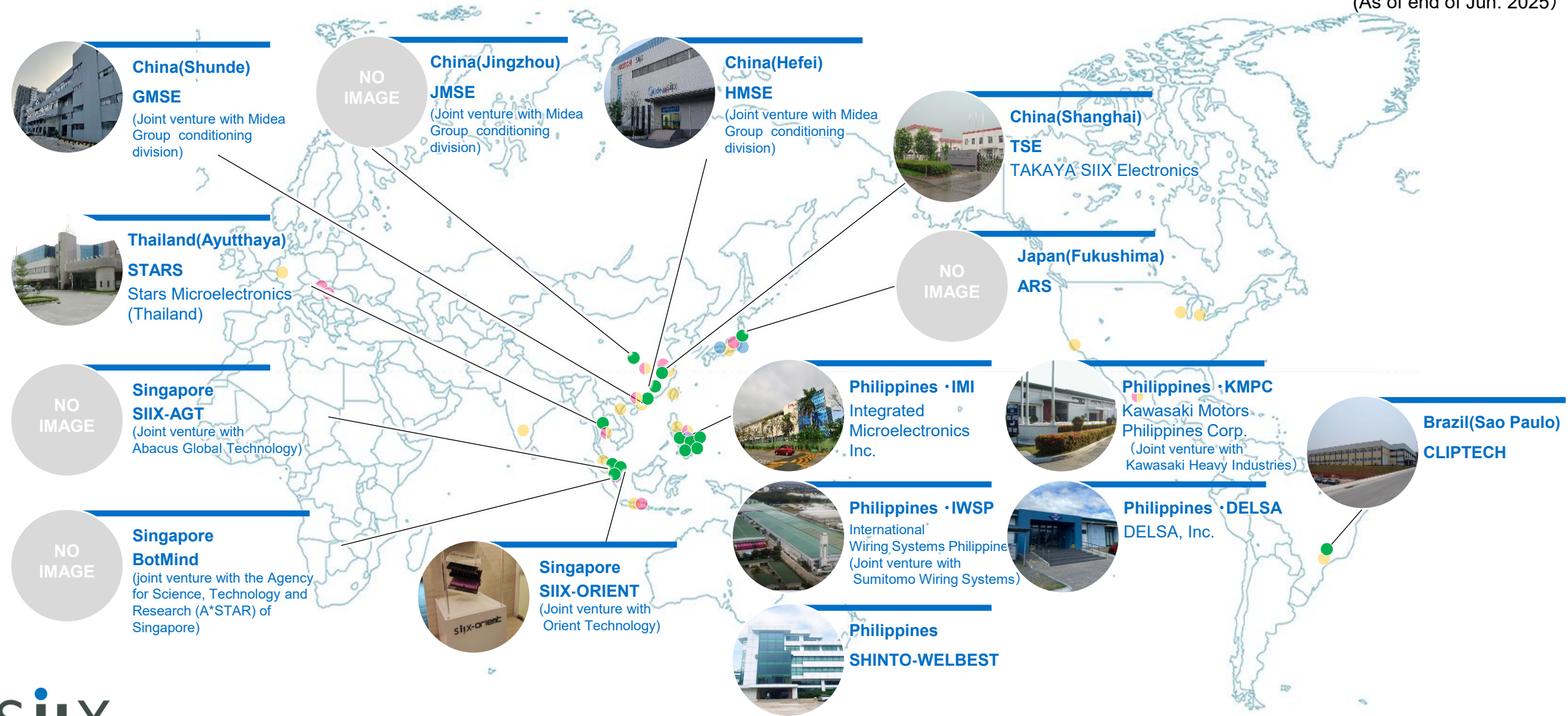
(as of end of Jun. 2025)





SIIX GLOBAL NETWORK – Partners (EMS Subcontract, Alliance, etc.)

(As of end of Jun. 2025)





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