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# Consolidated Financial Results for the First Quarter Ended March 31, 2025 [Japanese GAAP]

President

Finance and Accounting Department

May 14, 2025

Company name: SIIX Corp. Listing: Tokyo Stock Exchange

Securities code: 7613 URL: https://www.siix.co.jp Representative: Kazuya Hiraoka

Inquiries: Akihisa Kamata

Telephone: +81-6-6266-6415

Scheduled date to commence dividend payments: -

Preparation of supplementary material on financial results: None

Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

CFO, Senior Director, Executive Officer and General Manager,

1. Consolidated Financial Results for the First Quarter Ended March 31, 2025 (January 1, 2025 to March 31, 2025)

#### (1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

|                     | Net sale        | es    | Operating       | profit | Ordinary j      | profit | Profit attributable to owners of parent |        |
|---------------------|-----------------|-------|-----------------|--------|-----------------|--------|---|--------|
| First Quarter ended | Millions of yen | %     | Millions of yen | %      | Millions of yen | %      | Millions of yen                         | %      |
| March 31, 2025      | 72,581          | (1.2) | 2,842           | 70.1   | 2,679           | 45.9   | 1,865                                   | 89.1   |
| March 31, 2024      | 73,487          | 2.5   | 1,671           | (37.7) | 1,837           | (32.2) | 986                                     | (49.1) |

(Note) Comprehensive income: First Quarter ended March 31, 2025: ¥ (3,838) million [ -%] First Quarter ended March 31, 2024: ¥ 5,757 million [ 76.6%]

|                     | Basic earnings per share | Diluted earnings per<br>share |  |
|---------------------|--------------------------|-------------------------------|--|
| First Quarter ended | Yen                      | Yen                           |  |
| March 31, 2025      | 39.61                    | 39.58                         |  |
| March 31, 2024      | 20.96                    | 20.94                         |  |

#### (2) Consolidated Financial Position

|                   | Total assets    | Net assets      | Capital adequacy ratio |
|-------------------|-----------------|-----------------|------------------------|
| As of             | Millions of yen | Millions of yen | %                      |
| March 31, 2025    | 208,998         | 96,064          | 45.7                   |
| December 31, 2024 | 217,484         | 101,033         | 46.2                   |

(Reference) Equity: As of March 31, 2025: \( \) \( \) \( \) 95,514 million \( \) As of December 31, 2024: \( \) \( \) \( \) \( \) 100,436 million

#### 2. Dividends

|                                      |                    | Annual dividends   |                    |          |       |  |  |  |
|--------------------------------------|--------------------|--------------------|--------------------|----------|-------|--|--|--|
|                                      | 1st<br>quarter-end | 2nd<br>quarter-end | 3rd<br>quarter-end | Year-end | Total |  |  |  |
|                                      | Yen                | Yen                | Yen                | Yen      | Yen   |  |  |  |
| Fiscal year ended December 31, 2024  | -                  | 24.00              | -                  | 24.00    | 48.00 |  |  |  |
| Fiscal year ending December 31, 2025 | -                  |                    |                    |          |       |  |  |  |
| Fiscal year ending December 31, 2025 |                    | 24.00              | -                  | 24.00    | 48.00 |  |  |  |
| (Forecast)                           |                    |                    |                    |          |       |  |  |  |

(Note) Revision to the forecast for dividends announced most recently: None

3. Consolidated Financial Results Forecast for the Fiscal Year Ending December 31, 2025(January 1, 2025 to December 31, 2025)

(Percentages indicate year-on-year changes.)

|           | Net sale    | et sales Operating pro |             | Operating profit |             | Ordinary profit |             | Ordinary profit |        | Profit attributable to owners of parent |  |
|-----------|-------------|------------------------|-------------|------------------|-------------|-----------------|-------------|-----------------|--------|---|--|
|           | Millions of |                        | Millions of |                  | Millions of |                 | Millions of |                 |        |   |  |
|           | yen         | %                      | yen         | %                | yen         | %               | yen         | %               | Yen    |   |  |
| Full year | 300,000     | (0.8)                  | 8,500       | (0.7)            | 7,500       | (9.5)           | 5,200       | 38.5            | 110.43 |   |  |

(Note) Revision to the financial results forecast announced most recently: None

- \* Notes:
- (1) Significant changes in the scope of consolidation during the period: None

Newly included: - (Company name:

Excluded: - (Company name:

- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
  - 1) Changes in accounting policies due to revisions to accounting standards and other regulations: None
  - 2) Changes in accounting policies due to other reasons: None
  - 3) Changes in accounting estimates: None
  - 4) Restatement: None
- (4) Number of issued shares (common shares)
  - 1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2025: 50,400,000 shares
December 31, 2024: 50,400,000 shares

2) Number of treasury shares at the end of the period:

March 31, 2025: 3,295,889 shares
December 31, 2024: 3,311,857 shares

3) Average number of shares outstanding during the period:

First Quarter ended March 31, 2025: 47,092,135 shares First Quarter ended March 31, 2024: 47,074,275 shares

- \* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None
- \* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including earnings forecasts, contained in this material are based on information currently available to the Company and on certain assumptions deemed to be reasonable, and actual business and other results may differ substantially due to various factors. Please refer to "(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information" in "1. Qualitative Information on Quarterly Financial Results" on page 3 of the attachment for the suppositions that form the assumptions for earnings forecasts and cautions concerning the use thereof.

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### 1. Qualitative Information on Quarterly Financial Results

### (1) Overview of Quarterly Operating Results

Looking back on the economic environment during the period under review (the first quarter ended March 31, 2025), in the United States, although the manufacturing industries are trending upward, the growing economic uncertainty caused by the Trump administration's tariff policies is causing personal consumption to slow down. In Europe, despite a strong increase in personal consumption, the outlook is uncertain mainly due to the impact of the U.S. tariff policies. In Asia, although personal consumption increased in China, the decline in imports and exports and the real estate slump are putting downward pressure on the economy. In other Asian countries, exports are decreasing due to the impact of U.S. policies on China, and the outlook regarding U.S. tariff policies has become unpredictable. In Japan, exports are on the rise due to the temporary boost in demand prior to the U.S. tariff increase. The electronics market to which the Group relates has weakened slightly due to the slowdown in the Chinese and European economies and a slowdown in demand caused mainly by customer's inventory adjustments. However, we recognize that this is a market where the needs for electrification of automobiles and industrial equipment will further expand as measures against climate change and decarbonization over the medium to long term, as technological innovations such as CASE and IoT, progress. In this environment, the Group aims to expand transactions with major global companies, both Japanese and non-Japanese.

Consolidated net sales for the period under review decreased by 905 million yen (1.2%) year on year to 72,581 million yen. On the profit front, the Company posted an operating profit of 2,842 million yen, an increase of 1,171 million yen (70.1%) year on year. Ordinary profit was 2,679 million yen, an increase of 842 million yen (45.9%) year on year. Profit attributable to owners of parent was 1,865 million yen, an increase of 878 million yen (89.1%) year on year.

The analysis of performance for the period under review is described in the performances and contributing factors of each business segment.

Performances and contributing factors of each business segment are as follows. "Segment profit (loss)" is based on operating profit in the consolidated statement of income. In addition, "net sales" includes inter-segment internal net sales or transfers.

#### (Japan)

Net sales in this segment were 22,259 million yen, a decrease of 1,211 million yen (5.2%) year on year, mainly due to a decrease in shipment of components for industrial equipment and automotive-related equipment.

Segment profit was 106 million yen, a decrease of 166 million yen (60.9%) year on year, mainly due to a decrease in net sales.

### (Greater China)

Net sales in this segment were 18,534 million yen, a decrease of 2,944 million yen (13.7%) year on year, mainly due to a decrease in shipment of components for automotive-related equipment.

Segment profit was 290 million yen (a segment loss of 180 million yen in the same period of the previous fiscal year), mainly due to reductions in manufacturing costs.

#### (ASEAN)

Net sales in this segment were 28,287 million yen, an increase of 1,164 million yen (4.3%) year on year, mainly due to an increase in shipment of components for information devices and automotive-related equipment.

Segment profit was 1,201 million yen, an increase of 538 million yen (81.3%) year on year, mainly due to an increase in net sales.

#### (Europe)

Net sales in this segment were 6,453 million yen, a decrease of 802 million yen (11.1%) year on year, mainly due to a decrease in shipment of components for automotive-related equipment and industrial equipment.

This segment recorded a segment loss of 195 million yen (a segment loss of 152 million yen in the same period of the previous fiscal year), mainly due to a decrease in net sales.

### (Americas)

Net sales in this segment were 18,485 million yen, a decrease of 299 million yen (1.6%) year on year, due to a decrease in shipment of components for automotive-related equipment.

Segment profit was 1,319 million yen, an increase of 175 million yen (15.4%) year on year, mainly due to reductions in manufacturing costs and a decrease in transportation costs.

#### (2) Overview of Financial Position

(Assets)

Total assets decreased by 8,485 million yen (3.9%) from the end of the previous fiscal year to 208,998 million yen. Current assets were 151,582 million yen, a decrease of 4,629 million yen (3.0%) from the end of the previous fiscal year. This was mainly due to an increase of 4,060 million yen (17.8%) in cash and deposits and decreases of 3,945 million yen (6.2%) in inventories and 4,120 million yen (6.7%) in notes and accounts receivable - trade, and

Non-current assets were 57,416 million yen, a decrease of 3,856 million yen (6.3%) from the end of the previous fiscal year.

#### (Liabilities)

contract assets.

Total liabilities decreased by 3,517 million yen (3.0%) from the end of the previous fiscal year to 112,934 million yen.

Current liabilities were 74,233 million yen, a decrease of 4,236 million yen (5.4%) from the end of the previous fiscal year. This was mainly due to decreases of 2,025 million yen (12.4%) in short-term borrowings and 1,234 million yen (3.0%) in accounts payable - trade.

Non-current liabilities were 38,700 million yen, an increase of 719 million yen (1.9%) from the end of the previous fiscal year. This was mainly due to an increase of 854 million yen (5.2%) in long-term borrowings.

#### (Net assets)

Net assets were 96,064 million yen, a decrease of 4,968 million yen (4.9%) from the end of the previous fiscal year. This was mainly due to a decrease of 5,616 million yen (18.4%) in foreign currency translation adjustment associated with exchange rate fluctuations and an increase of 735 million yen (1.1%) in retained earnings.

As a result, the capital-to-asset ratio decreased from 46.2% to 45.7%.

- (3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information There is no change to the consolidated financial results forecast for the fiscal year ending December 31, 2025 announced on February 14, 2025.
- 2. Matters Concerning Summary Information (Notes)
- (1) Significant Changes in Scope of Consolidation During the Period Not applicable.

# 3. Quarterly Consolidated Financial Statements

# (1) Quarterly Consolidated Balance Sheets

|  |                         | (Millions of yen)    |
|--|-------------------------|----------------------|
|  | As of December 31, 2024 | As of March 31, 2025 |
| Assets   |                         |                      |
| Current assets   |                         |                      |
| Cash and deposits  | 22,816                  | 26,876               |
| Notes and accounts receivable - trade, and contract assets | 61,665                  | 57,545               |
| Merchandise and finished goods                             | 23,642                  | 24,094               |
| Work in process  | 2,319                   | 2,199                |
| Raw materials and supplies                                 | 38,182                  | 33,905               |
| Other  | 7,692                   | 7,056                |
| Allowance for doubtful accounts                            | (107)                   | (96                  |
| Total current assets                                       | 156,211                 | 151,582              |
| Non-current assets   |                         |                      |
| Property, plant and equipment                              |                         |                      |
| Buildings and structures, net                              | 22,663                  | 21,322               |
| Machinery, equipment and vehicles, net                     | 16,059                  | 14,230               |
| Land   | 5,118                   | 4,972                |
| Other, net   | 5,066                   | 5,012                |
| Total property, plant and equipment                        | 48,907                  | 45,536               |
| Intangible assets  | 2,626                   | 2,436                |
| Investments and other assets                               |                         |                      |
| Investment securities                                      | 2,427                   | 2,462                |
| Investments in capital                                     | 1,804                   | 1,767                |
| Other  | 5,602                   | 5,305                |
| Allowance for doubtful accounts                            | (94)                    | (92                  |
| Total investments and other assets                         | 9,739                   | 9,443                |
| Total non-current assets                                   | 61,273                  | 57,416               |
| Total assets   | 217,484                 | 208,998              |

|   | As of December 31, 2024 | As of March 31, 2025 |  |
|---|-------------------------|----------------------|--|
| Liabilities   |                         |                      |  |
| Current liabilities                                   |                         |                      |  |
| Accounts payable - trade                              | 41,000                  | 39,765               |  |
| Short-term borrowings                                 | 16,386                  | 14,361               |  |
| Current portion of bonds payable                      | 5,000                   | 5,000                |  |
| Income taxes payable                                  | 1,582                   | 2,008                |  |
| Other   | 14,500                  | 13,097               |  |
| Total current liabilities                             | 78,469                  | 74,233               |  |
| Non-current liabilities                               |                         |                      |  |
| Bonds payable   | 15,000                  | 15,000               |  |
| Long-term borrowings                                  | 16,479                  | 17,334               |  |
| Retirement benefit liability                          | 925                     | 914                  |  |
| Other   | 5,576                   | 5,452                |  |
| Total non-current liabilities                         | 37,981                  | 38,700               |  |
| Total liabilities                                     | 116,451                 | 112,934              |  |
| Net assets  |                         |                      |  |
| Shareholders' equity                                  |                         |                      |  |
| Share capital   | 2,144                   | 2,144                |  |
| Capital surplus                                       | 5,579                   | 5,565                |  |
| Retained earnings                                     | 68,579                  | 69,315               |  |
| Treasury shares                                       | (6,157)                 | (6,127               |  |
| Total shareholders' equity                            | 70,145                  | 70,896               |  |
| Accumulated other comprehensive income                |                         |                      |  |
| Valuation difference on available-for-sale securities | (141)                   | (203                 |  |
| Foreign currency translation adjustment               | 30,491                  | 24,875               |  |
| Remeasurements of defined benefit plans               | (58)                    | (53                  |  |
| Total accumulated other comprehensive income          | 30,291                  | 24,617               |  |
| Share acquisition rights                              | 57                      | 41                   |  |
| Non-controlling interests                             | 539                     | 508                  |  |
| Total net assets                                      | 101,033                 | 96,064               |  |
| Total liabilities and net assets                      | 217,484                 | 208,998              |  |

## (2) Quarterly Consolidated Statements of Income and Comprehensive Income Quarterly Consolidated Statements of Income (For the first quarter)

|   |  | (Millions of yen)                          |
|---|--|--|
|   | For the first quarter ended March 31, 2024 | For the first quarter ended March 31, 2025 |
| Net sales   | 73,487                                     | 72,581                                     |
| Cost of sales   | 67,002                                     | 64,996                                     |
| Gross profit  | 6,484                                      | 7,584                                      |
| Selling, general and administrative expenses                  | 4,813                                      | 4,742                                      |
| Operating profit  | 1,671                                      | 2,842                                      |
| Non-operating income  |  |  |
| Interest income   | 209  | 133  |
| Share of profit of entities accounted for using equity method | -  | 0  |
| Foreign exchange gains  | 192  | -  |
| Subsidy income  | 43   | 65   |
| Proceeds from sales of goods                                  | 72   | 10   |
| Gain on sale of scraps  | 39   | 43   |
| Other   | 160  | 94   |
| Total non-operating income                                    | 716  | 346  |
| Non-operating expenses  |  |  |
| Interest expenses   | 417  | 250  |
| Share of loss of entities accounted for using equity method   | 69   | -  |
| Foreign exchange losses                                       | -  | 183  |
| Expenses for purchases of goods                               | 26   | 3  |
| Other   | 38   | 71   |
| Total non-operating expenses                                  | 550  | 509  |
| Ordinary profit   | 1,837                                      | 2,679                                      |
| Extraordinary income  |  |  |
| Gain on reversal of share acquisition rights                  | 0  | -  |
| Total extraordinary income                                    | 0  | -  |
| Profit before income taxes                                    | 1,837                                      | 2,679                                      |
| Income taxes - current  | 832  | 1,020                                      |
| Income taxes - deferred                                       | 33   | (198)                                      |
| Total income taxes  | 866  | 821  |
| Profit  | 971  | 1,858                                      |
| Loss attributable to non-controlling interests                | (15)                                       | (7)  |
| Profit attributable to owners of parent                       | 986  | 1,865                                      |

### Quarterly Consolidated Statements of Comprehensive Income (For the first quarter)

|   |  | (Millions of yen)                          |
|---|--|--|
|   | For the first quarter ended March 31, 2024 | For the first quarter ended March 31, 2025 |
| Profit  | 971  | 1,858                                      |
| Other comprehensive income  |  |  |
| Valuation difference on available-for-sale securities                             | (50)                                       | (61)                                       |
| Foreign currency translation adjustment   | 4,745                                      | (5,545)                                    |
| Remeasurements of defined benefit plans, net of tax                               | 8  | 4  |
| Share of other comprehensive income of entities accounted for using equity method | 82   | (94)                                       |
| Total other comprehensive income  | 4,786                                      | (5,696)                                    |
| Comprehensive income  | 5,757                                      | (3,838)                                    |
| Comprehensive income attributable to  |  |  |
| Comprehensive income attributable to owners of parent                             | 5,752                                      | (3,807)                                    |
| Comprehensive income attributable to non-controlling interests                    | 4  | (30)                                       |

(3) Notes to Quarterly Consolidated Financial Statements(Notes on going concern assumption)Not applicable.

(Notes in case of significant changes in shareholders' equity)

Not applicable.

### (Segment information, etc.)

### [Segment information]

- I. For the first quarter ended March 31, 2024 (from January 1, 2024 to March 31, 2024)
- 1. Information on net sales and income or loss by reportable segment

(Millions of yen)

| Reportable Segment                        |        |                  |        |        |          |        |                        | Amount recorded in  |
|---|--------|------------------|--------|--------|----------|--------|------------------------|---|
|   | Japan  | Greater<br>China | ASEAN  | Europe | Americas | Total  | Adjustment<br>(Note 1) | Quarterly<br>Consolidated<br>Statement of<br>Income<br>(Note 2) |
| Net sales                                 |        |                  |        |        |          |        |                        |   |
| Net sales to external customers           | 12,510 | 16,194           | 22,086 | 6,850  | 15,698   | 73,340 | 146                    | 73,487  |
| Inter-segment internal sales or transfers | 10,960 | 5,284            | 5,037  | 405    | 3,087    | 24,774 | (24,774)               | _   |
| Total                                     | 23,470 | 21,479           | 27,123 | 7,256  | 18,785   | 98,115 | (24,627)               | 73,487  |
| Segment profit (loss)                     | 273    | (180)            | 662    | (152)  | 1,144    | 1,747  | (76)                   | 1,671   |

- (Notes) 1. Adjustments are as follows.
  - (1) The 146 million yen adjustment in net sales to external customers is sales in the company-wide (common) category.
  - (2) The (24,774) million yen adjustment in inter-segment internal net sales or transfers includes elimination of inter-segment transactions of (26,511) million yen and 1,737 million yen in sales in the company-wide (common) category.
  - (3) The (76) million yen adjustment in segment profit (loss) includes elimination of inter-segment transactions of (151) million yen and 74 million yen in operating profit in the company-wide (common) category.
  - 2. Segment profit (loss) is adjusted to be consistent with the operating profit in the consolidated statement of income.
- II. For the first quarter ended March 31, 2025 (from January 1, 2025 to March 31, 2025)
- 1. Information on net sales and income or loss by reportable segment

(Millions of yen)

|   |        |                  | Reportable Segment |        |          |        |                        | Amount recorded in  |
|---|--------|------------------|--------------------|--------|----------|--------|------------------------|---|
|   | Japan  | Greater<br>China | ASEAN              | Europe | Americas | Total  | Adjustment<br>(Note 1) | Quarterly<br>Consolidated<br>Statement of<br>Income<br>(Note 2) |
| Net sales                                 |        |                  |                    |        |          |        |                        |   |
| Net sales to external customers           | 13,857 | 13,270           | 24,067             | 6,135  | 15,068   | 72,399 | 181                    | 72,581  |
| Inter-segment internal sales or transfers | 8,402  | 5,263            | 4,220              | 317    | 3,417    | 21,621 | (21,621)               | _   |
| Total                                     | 22,259 | 18,534           | 28,287             | 6,453  | 18,485   | 94,020 | (21,439)               | 72,581  |
| Segment profit (loss)                     | 106    | 290              | 1,201              | (195)  | 1,319    | 2,722  | 119                    | 2,842   |

(Notes) 1. Adjustments are as follows.

- (1) The 181 million yen adjustment in net sales to external customers is sales in the company-wide (common) category.
- (2) The (21,621) million yen adjustment in inter-segment internal net sales or transfers includes elimination of inter-segment transactions of (24,323) million yen and 2,701 million yen in sales in the company-wide (common) category.
- (3) The 119 million yen adjustment in segment profit (loss) includes elimination of inter-segment transactions of 221 million yen and (102) million yen in operating profit in the company-wide (common) category.
- 2. Segment profit (loss) is adjusted to be consistent with the operating profit in the consolidated statement of income.

(Notes on Quarterly Consolidated Statements of Cash Flows)

The Company has not prepared quarterly consolidated statements of cash flows for the period under review. The depreciation and amortization (including amortization of intangible assets except goodwill) and amortization of goodwill for the period under review is as follows.

|                               |  | (Millions of yen)                          |
|-------------------------------|--|--|
|                               | For the first quarter ended March 31, 2024 | For the first quarter ended March 31, 2025 |
| Depreciation and amortization | 2,375                                      | 2,296                                      |
| Amortization of goodwill      | _  | 3  |