February 2024

SIIX Corporation





- Consolidated Financial Result of FY2023
- Consolidated Financial Forecast of FY2024
- CAPEX & Depreciation
- Shareholder Return
- Disclaimer





Profit and Loss

| | FY2022 | | FY2023 | | FY2022 vs. F | -Y2023 | Impact of change in | FY2022 vs | |
|---|---------|-------|---------|-------|--------------|--------|---------------------|------------------------------|------------------|
| (JPY in millions) | amount | % | amount | % | diff. | % | FX | diff.(net) | % |
| Sales | 277,031 | 100.0 | 309,768 | 100.0 | 32,736 | 11.8 | 13,307 | 19,428 | 7.0 |
| Gross Profit | 25,791 | 9.3 | 30,850 | 10.0 | 5,058 | 19.6 | 1,010 | 4,047 | 15.7 |
| SGA | 16,862 | 6.1 | 18,595 | 6.0 | 1,733 | 10.3 | 744 | 988 | 5.9 |
| Operating Income | 8,929 | 3.2 | 12,254 | 4.0 | 3,325 | 37.2 | 266 | 3,059 | 34.3 |
| Ordinary Income | 8,337 | 3.0 | 11,849 | 3.8 | 3,511 | 42.1 | Exchange | rate | |
| Extraordinary Income & Loss | -377 | -0.1 | 3 | 0.0 | 380 | - | | 7 <mark>2022</mark> 31.22 | FY2023 140.40 |
| Corporate tax | 3,229 | 1.2 | 3,671 | 1.2 | 441 | 13.7 | | 88.05 6.76 | 151.78 17.93 |
| Profit attributable to owners of parent | 4,733 | 1.7 | 8,185 | 2.6 | 3,451 | 72.9 | THB 3 | 9.48 | 4.03 19.80 |

Scope of Consolidation

| | End of FY2022 | | nges | End of FY2023 |
|-------------------------|----------------|----------|----------|----------------|
| | Eliu di F12022 | Increase | Decrease | Ellu OI F12023 |
| Consolidated Subsidiary | 22 | 1 | 2 | 21 |
| Equity Method Affiliate | 2 | 1 | - | 3 |

^{*} The scope of consolidation was changed as follows from the first quarter of 2023.

Consolidated subsidiaries



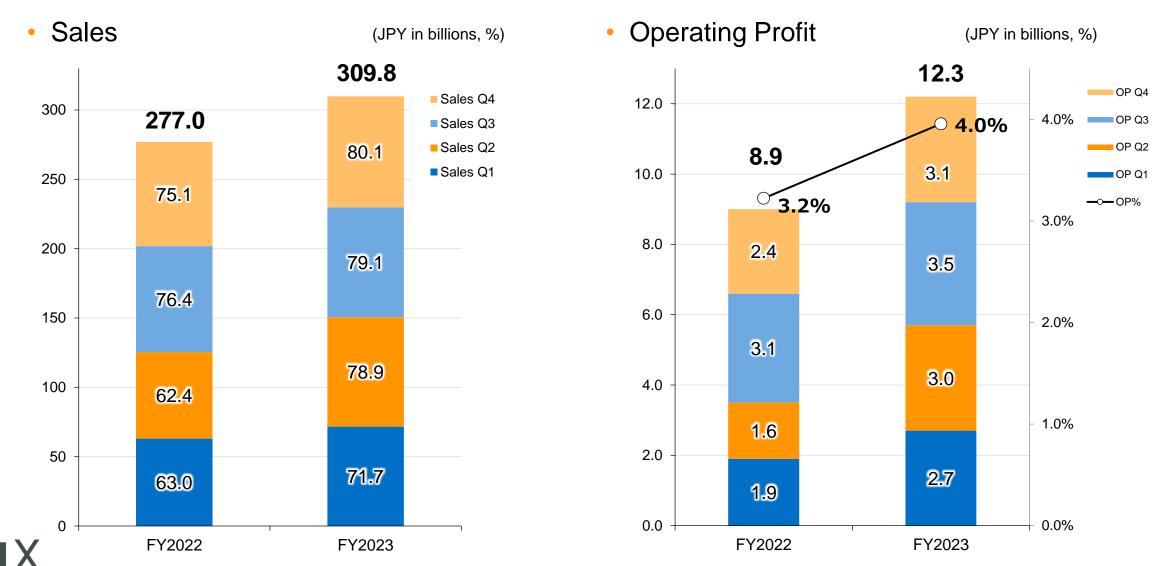
^{+1 (}Newly consolidated Malaysian sales subsidiary)

^{- 2 (}Integration of 3 Philippine subsidiaries)

Equity method affiliates

^{+1 (}Joint venture with Midea Group)

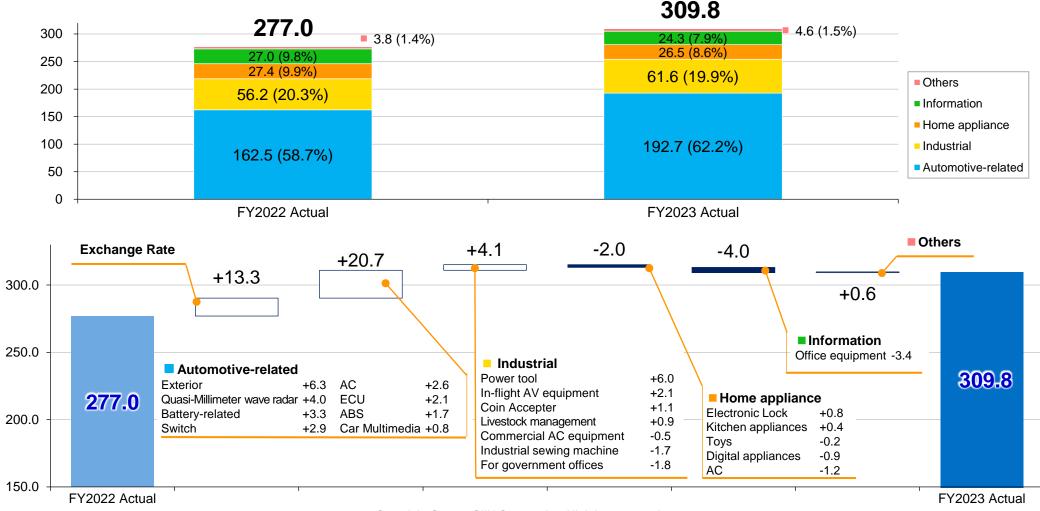






Sales by Market Sector (FY2022 vs. FY2023)

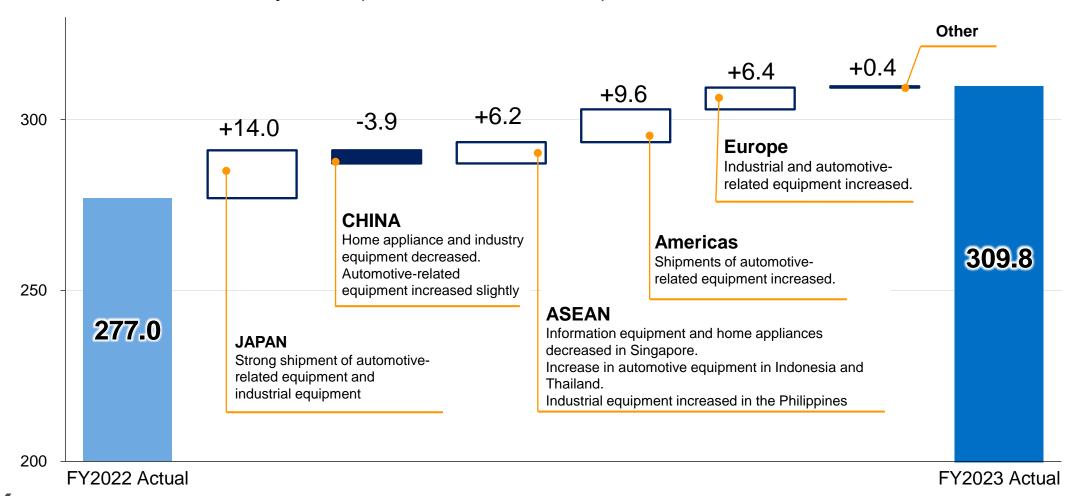
(JPY in billions, %)





Consolidated Sales by area (FY2022 vs. FY2023)

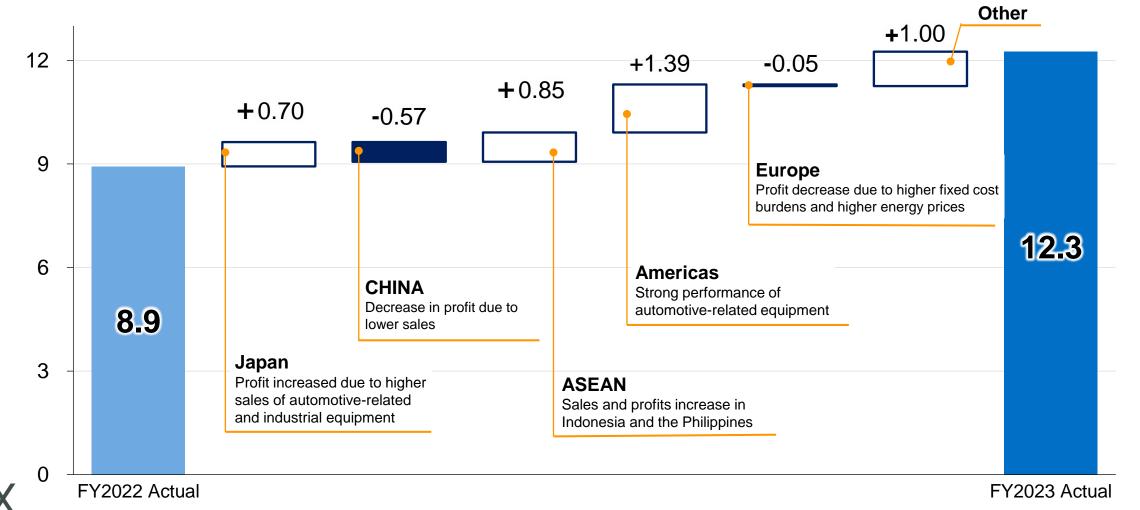
(JPY in billions)





Consolidated Operating Profit by area (FY2022 vs. FY2023)

(JPY in billions)





SGA

| | FY2022 | | FY2023 | | Changes | | |
|--------------------------------------|--------|-----|--------|-----|---------|------|--|
| (JPY in millions) | amount | % | amount | % | amount | % | |
| Personnel expenses | 7,645 | 2.8 | 8,177 | 2.6 | 531 | 7.0 | |
| Traveling and communication expenses | 351 | 0.1 | 491 | 0.2 | 139 | 39.8 | |
| Freightage and packing expenses | 3,161 | 1.1 | 3,151 | 1.0 | -9 | -0.3 | |
| Commission expenses | 968 | 0.3 | 1,126 | 0.4 | 157 | 16.3 | |
| Rent expenses on real estates | 239 | 0.1 | 279 | 0.1 | 40 | 16.8 | |
| Depreciation | 1,572 | 0.6 | 1,768 | 0.6 | 196 | 12.5 | |
| Other expense | 2,923 | 1.1 | 3,601 | 1.2 | 677 | 23.2 | |
| Total | 16,862 | 6.1 | 18,595 | 6.0 | 1,733 | 10.3 | |





Non-Operating Profit and Loss

| (JPY in millions) | FY2022 | FY2023 |
|---|--------|--------|
| Interest income | 35 | 550 |
| Dividends income | 46 | 130 |
| Share of profit of entities accounted for using equity method | - | 26 |
| Subsidy Income | 195 | 163 |
| Gain on sales of goods | 323 | 201 |
| Gain on sales of scraps | 203 | 210 |
| Other | 298 | 440 |
| Non-operating income | 1,103 | 1,723 |
| Interest expenses | 823 | 1,485 |
| Share of loss of entities accounted for using equity method | 7 | - |
| Foreign exchange losses | 483 | 155 |
| Purchase of goods | 172 | 69 |
| Other | 207 | 418 |
| Non-operating expenses | 1,695 | 2,129 |
| Non-operating income/loss | -591 | -405 |





Balance Sheet

| | End of FY2022 | End of FY2023 | Changes (FY2022 vs. FY2023) | | | |
|-------------------------------------|---------------|---------------|--------------------------------|-------|-------------------------|---------|
| (JPY in millions) | | | amount | % | Impact of exchange rate | net |
| Current assets | 150,275 | 157,621 | 7,346 | 4.9 | 8,019 | -673 |
| Notes and accounts receivable-trade | 55,091 | 60,432 | 5,341 | 9.7 | 2,526 | 2,815 |
| Inventories | 73,428 | 71,909 | -1,518 | -2.1 | 3,993 | -5,513 |
| Noncurrent assets | 54,894 | 59,216 | 4,321 | 7.9 | 2,049 | 2,272 |
| Total asset | 205,170 | 216,838 | 11,667 | 5.7 | 10,068 | 1,598 |
| Current liabilities | 96,598 | 88,653 | -7,944 | -8.2 | 4,823 | -12,767 |
| Accounts payable-trade | 41,733 | 43,262 | 1,529 | 3.7 | 2,252 | -723 |
| Short-term loans payable | 36,136 | 28,103 | -8,033 | -22.2 | 1,761 | -9,794 |
| Noncurrent liabilities | 31,182 | 38,638 | 7,456 | 23.9 | 482 | 6,973 |
| Corporate bonds | 10,000 | 10,000 | - | - | - | - |
| Long-term loans payable | 15,125 | 22,139 | 7,014 | 46.4 | 468 | 6,545 |
| Total liability | 127,780 | 127,292 | -488 | -0.4 | 5,305 | -5,794 |
| Net assets | 77,389 | 89,545 | 12,156 | 15.7 | 4,763 | 7,393 |
| Minority interests | 430 | 446 | 15 | 3.7 | 20 | -4 |
| Total asset and liability | 205,170 | 216,838 | 11,667 | 5.7 | 10,068 | 1,598 |





Cash Flow

| (JPY in millions) | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|--|--------|--------|--------|--------|---------|
| Net cash from operating activities | 8,945 | 13,280 | -8,106 | 5,567 | 19,796 |
| Net cash from investing activities | -9,602 | -6,034 | -7,765 | -8,892 | -10,392 |
| Net cash from financing activities | 2,923 | 1,291 | 869 | 6,676 | -5,989 |
| Cash and cash equivalents | 15,035 | 22,968 | 9,315 | 13,652 | 18,059 |
| Debt to annual cash flow ratio (years) | 4.0 | 3.2 | _ | 10.3 | 3.2 |
| Interest coverage ratio (X) | 18.3 | 34.9 | _ | 7.6 | 13.2 |





Consolidated Financial Forecast of FY2024

| (JPY in millions) | FY2022 Actual | FY2023 Actual | FY2024 Forecast | FY2023 vs. FY2024 |
|---|---------------|---------------|-----------------|-------------------|
| (3. 1 11 | % | % | % | diff. % |
| Sales | 277,031 | 309,768 | 330,000 | 20,232 6.5 |
| Operating income | 8,929 3.2 | 12,254 4.0 | 13,200 4.0 | 945 7.7 |
| Ordinary income | 8,337 3.0 | 11,849 3.8 | 12,700 3.8 | 851 7.2 |
| Profit attributable to owners of parent | 4,733 1.7 | 8,185 2.6 | 8,400 2.5 | 214 2.6 |
| Net income per share (JPY) | 100.11 | 173.56 | 178.44 | 4.88 2.8 |
| Assumption rate(USD) | ¥131.22 | ¥140.40 | ¥132.00 | |

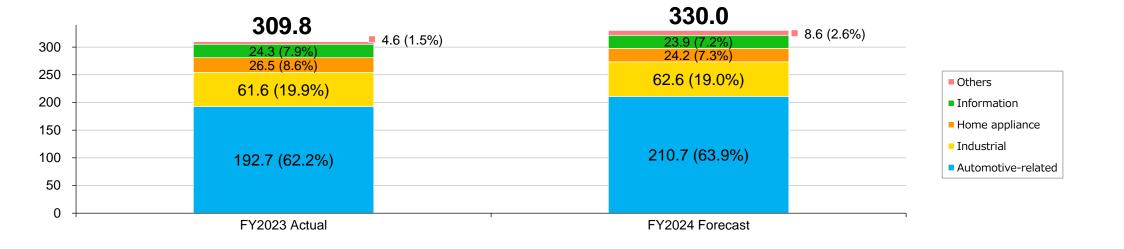


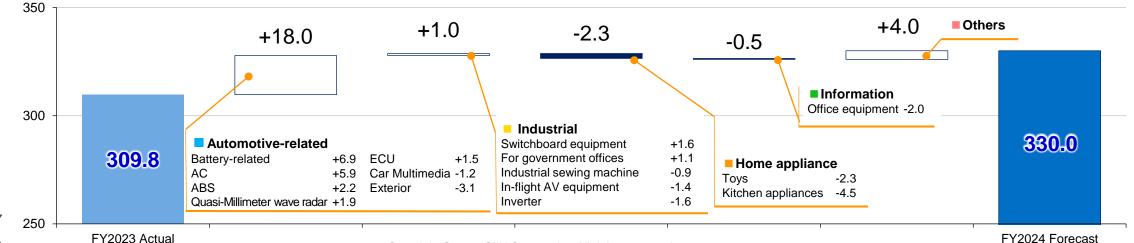


Consolidated Financial Forecast of FY2024

Sales by Market Sector (FY2023 actual vs. FY2024 Forecast)

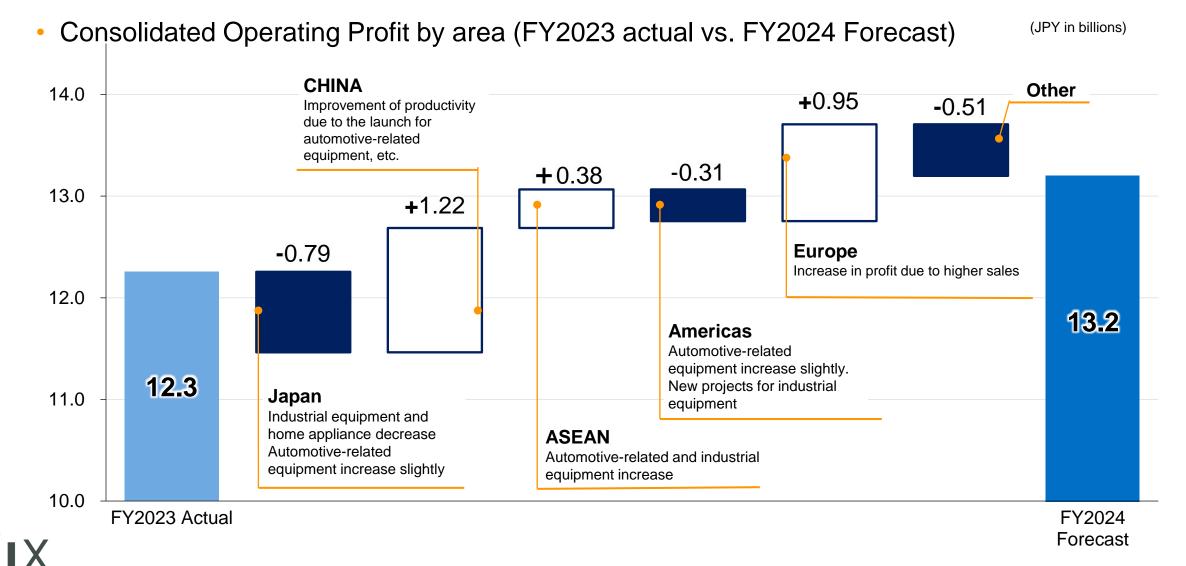
(JPY in billions, %)



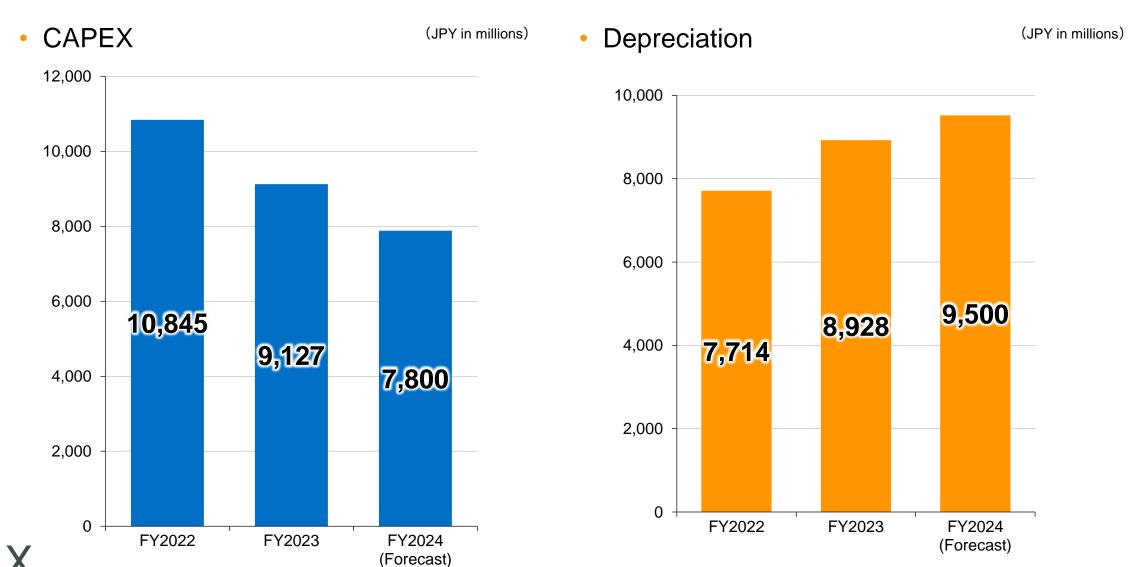


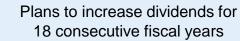


Consolidated Financial Forecast of FY2024



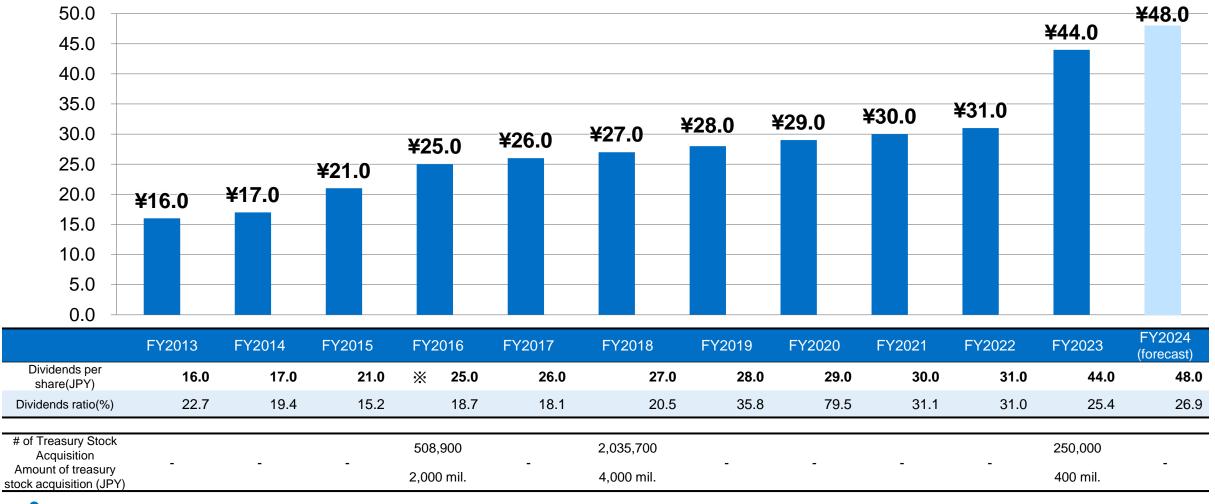






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Shareholder Return







Disclaimer

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Consolidated Financial Result of FY2023 < Appendix>

February 2024 SIIX Corporation





Profit and Loss

| (JPY in millions) | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|--|---------|---------|---------|---------|---------|
| Net sales | 223,037 | 181,598 | 226,833 | 277,031 | 309,768 |
| Operating income | 5,506 | 4,452 | 4,954 | 8,929 | 12,254 |
| Operating income ratio (%) | 2.5 | 2.5 | 2.2 | 3.2 | 4.0 |
| Ordinary income | 5,634 | 4,444 | 5,934 | 8,337 | 11,849 |
| Ordinary income ratio (%) | 2.5 | 2.4 | 2.6 | 3.0 | 3.8 |
| Profit attributable to owners of parent | 3,695 | 1,724 | 4,561 | 4,733 | 8,185 |
| Profit attributable to owners of parent ratio(%) | 1.7 | 0.9 | 2.0 | 1.7 | 2.6 |
| # of Consolidated subsidiaries | 22 | 22 | 22 | 22 | 21 |
| # of Equity method affiliates | 2 | 2 | 2 | 2 | 3 |
| # of Employees | 12,721 | 11,257 | 12,354 | 12,734 | 11,052 |





Management Indicators

| | | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|--------------------------------------|-------|--------|--------|--------|--------|--------|
| ROE | (%) | 6.5 | 3.0 | 7.5 | 6.6 | 9.9 |
| ROA | (%) | 4.0 | 3.1 | 3.8 | 4.4 | 5.6 |
| Total asset turnover | | 1.6 | 1.3 | 1.4 | 1.5 | 1.5 |
| Net interest-bearing debts/Net asset | (%) | 40.7 | 43.4 | 63.6 | 64.2 | 49.1 |
| D/E ratio | | 0.7 | 0.8 | 0.8 | 0.8 | 0.7 |
| Current ratio | (%) | 148.1 | 174.2 | 153.8 | 155.6 | 177.8 |
| Accounts receivable turnover ratio * | (day) | 61.6 | 73.8 | 67.9 | 67.9 | 68.1 |
| Inventory turnover ratio | (day) | 71.1 | 79.1 | 76.2 | 86.7 | 85.6 |
| PBR | (X) | 1.2 | 1.3 | 1.0 | 0.8 | 0.8 |
| PER | (X) | 19.5 | 42.3 | 14.7 | 12.7 | 8.4 |

^{*} Accounts receivable turnover ratio for FY2022 is calculated using FY2021 trade receivables and FY2022 trade receivables including contract assets.





Capital Structure

| (JPY in millions) | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|--|----------|----------|----------|----------|----------|
| Total asset | 143,391 | 144,436 | 169,921 | 205,170 | 216,838 |
| Liability | 85,141 | 87,937 | 103,551 | 127,780 | 127,292 |
| interest-bearing debt | 38,667 | 47,471 | 51,350 | 63,150 | 61,984 |
| Net asset | 58,249 | 56,498 | 66,369 | 77,389 | 89,545 |
| Capital-to-asset ratio (%) | 40.3 | 38.8 | 38.8 | 37.5 | 41.1 |
| Closing stock price (JPY) | 1,523 | 1,543 | 1,416 | 1,277 | 1,463 |
| Capital-to-asset ratio at market value (%) | 50.2 | 50.5 | 39.4 | 29.4 | 31.8 |
| Issued stock (thousand) | 50,400 | 50,400 | 50,400 | 50,400 | 50,400 |
| BPS | 1,224.26 | 1,186.71 | 1,393.92 | 1,625.55 | 1,891.52 |





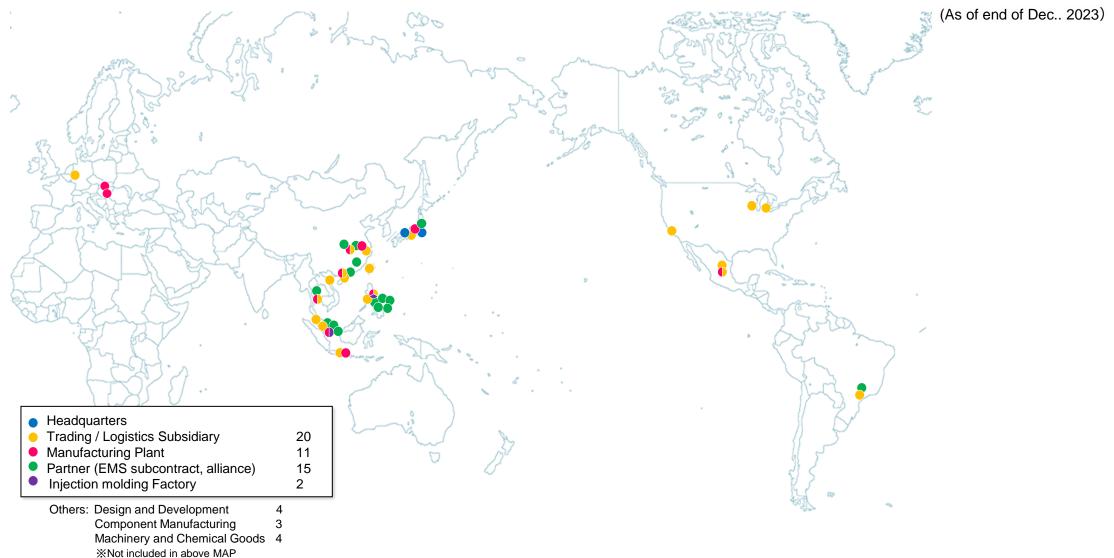
Sales by market sector

| | FY2022 | | | | | FY202 | 23 | |
|-------------------------------|---------|---------|-----------|-------|---------|---------|-----------|-------|
| (JPY in millions, %) | 1H | 2H | full year | % | 1H | 2H | full year | % |
| Automotive-related equipments | 74,117 | 88,405 | 162,522 | 58.7 | 90,166 | 102,507 | 192,673 | 62.2 |
| Industrial equipments | 23,303 | 32,937 | 56,240 | 20.3 | 32,037 | 29,564 | 61,601 | 19.9 |
| Home appliances | 12,602 | 14,808 | 27,411 | 9.9 | 14,007 | 12,493 | 26,500 | 8.6 |
| Information equipments | 12,964 | 14,055 | 27,018 | 9.8 | 12,170 | 12,180 | 24,349 | 7.9 |
| Others | 2,481 | 1,360 | 3,841 | 1.4 | 2,233 | 2,413 | 4,646 | 1.5 |
| Total | 125,467 | 151,564 | 277,031 | 100.0 | 150,613 | 159,155 | 309,768 | 100.0 |





SIIX GLOBAL NETWORK







SIIX GLOBAL NETWORK – Manufacturing Factory

(as of end of Dec. 2023)



Slovakia(Nitra) · SES

- •8,216m

- Automotive, Industrial etc. ISO9001, ISO14001, IATF16949



China(Hubei) · SHB

- ·69,854m
- 225
- Automotive, HA, Industrial etc.
- ·ISO9001, ISO14001, IATF16949



Chine(Shanghai) · SJC

- ·30,606m
- 309
- Industrial, HA,
- Automotive etc. ISO9001, ISO14001,
- IATF16949



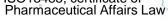
Hungary(Nagycoros) SHU

- •343
- Industrial Automotive etc. ISO9001, ISO14001,
- IATF16949



Japan (Kanagawa) · SEJ

- •6,539m
- ·109
- Industrial, Automotive,
- Medical etc.
 •ISO9001, ISO14001, IATF16949
- ISO13485, certificate of





Mexico(San Luis Potosi) •

SEM

- ·35,391m
- ·1.862
- ·Automotive, Industrial etc.
- ·ISO9001, ISO14001, IATF16949



Thailand(Samut Prakan) · SET

- ·41.964m

- Digital Home Appliances, Automotive, Car audio etc. ISO45001



Philippines · SEP < EMS, Mold, Die >

- ·27,462m
- ·749
- Industrial, Automotive, Information etc. Mold Manufacturing and injection molding •ISO9001, ISO14001, IATF16949



Indonesia(Batam) · SEI(EMS & Mold)

China(Dongguan) · SED · 37,338m

•Scanner, A/C, Automotive •ISO9001, ISO14001, IATF16949

1,644

- ·26,751m
- •1,432
- Scanner, Automotive, Toy etc.
- ·ISO9001, ISO14001, ISO13485



Indonesia(Karawang) · SEK

- ·26.284m
- ·1.068
- HA. Automotive etc.
- ·ISO14001,IATF16949



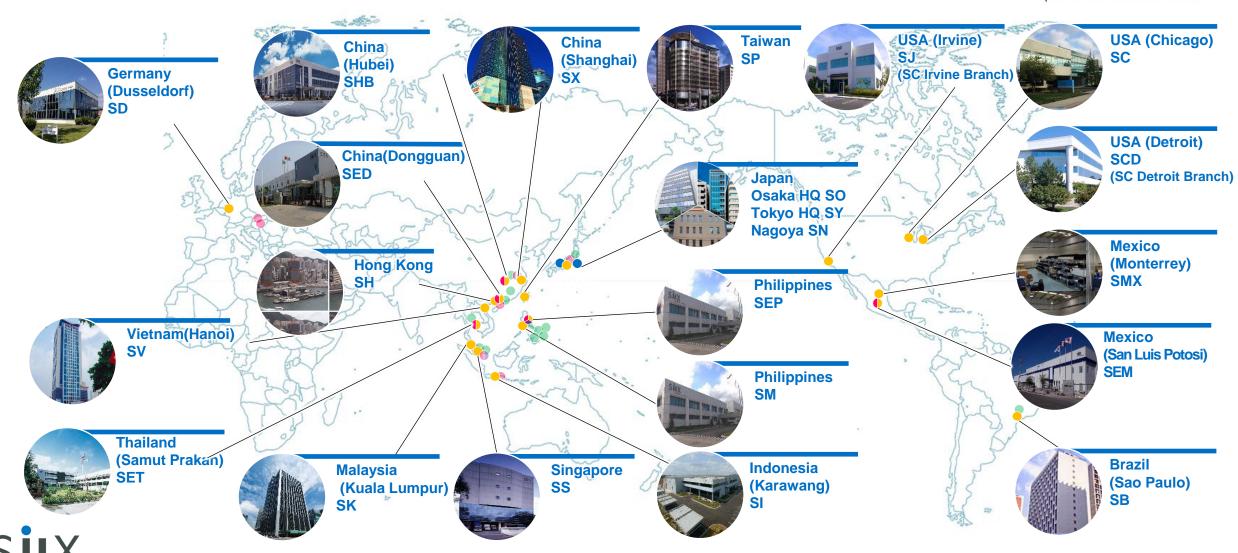
- Headcount
- Main Products
- Standards, Certification





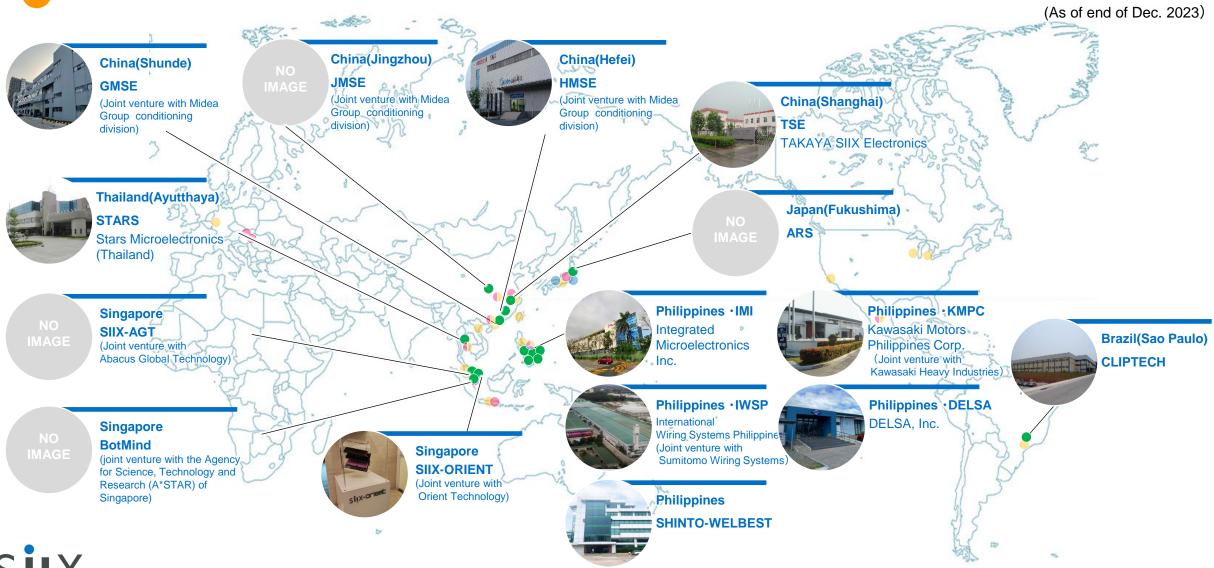
SIIX GLOBAL NETWORK – Sales & Logistics

(as of end of Dec. 2023)





SIIX GLOBAL NETWORK — Partners (EMS Subcontract, Alliance, etc.)





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